



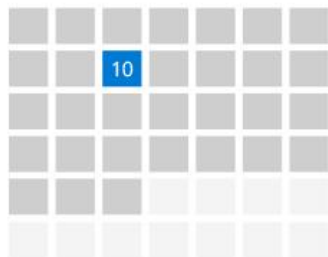
TEMPLATE 2.0 & RETROFIT

October 26, 2017

yes

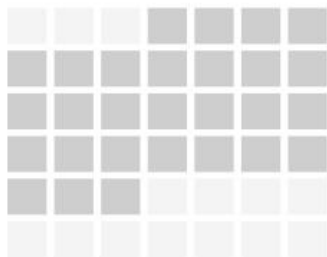
TIMELINE

JAN



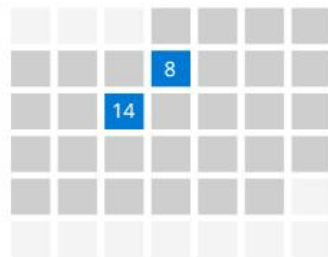
Member Marketing Meeting:
Template 2.0 design begins

FEB



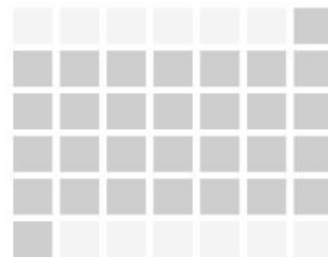
Design Exploration

MAR



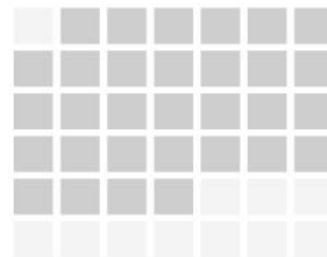
8: Design Approved!
14: Coding begins

APR



Code Testing

MAY



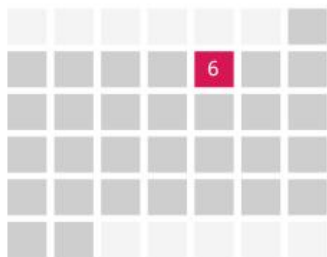
Today:
Retrofit 90% complete!

JUN



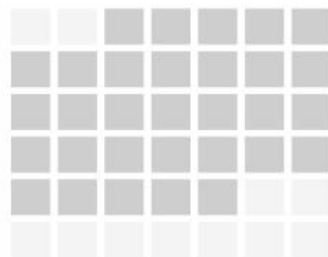
First Retrofit launch in 2.0:
Welcome

JUL



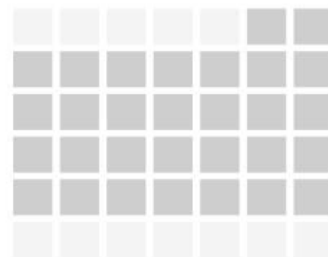
First launch in 2.0:
eNews July

AUG



Autos Retrofit

SEPT



OCT

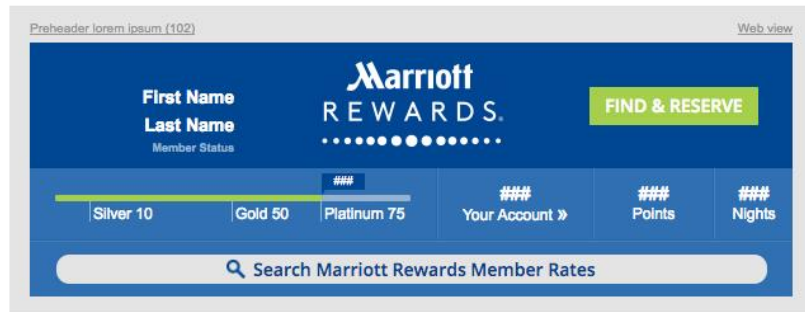


TEMPLATE 2.0

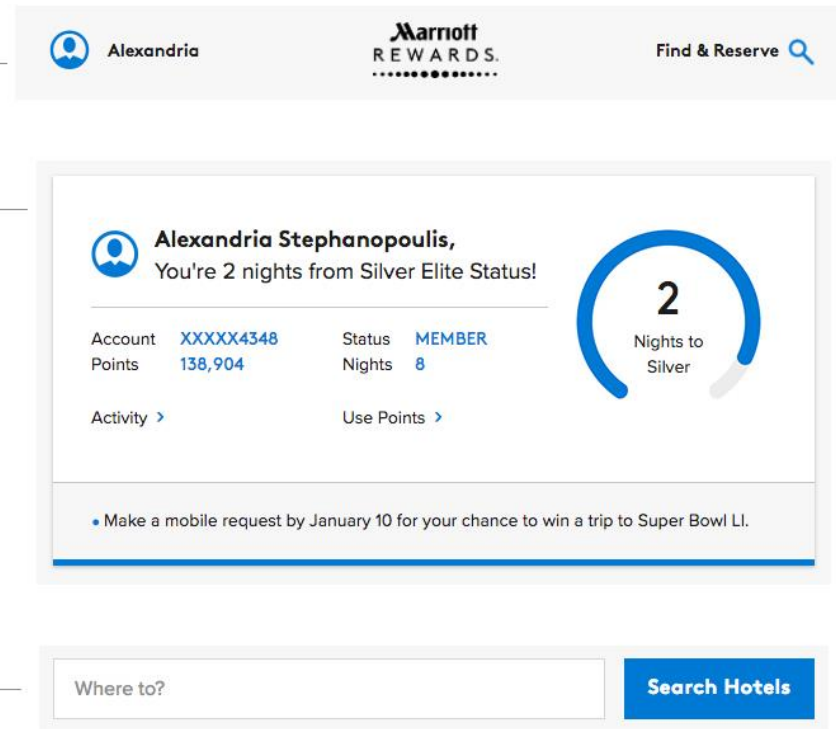
TEMPLATE 2.0 GOALS

- Simplification
 - Minimalistic header / footer
 - Fewer modules overall
- Improved mobile view
- “You Are Here” branding pull-through
 - Custom hosted fonts
 - Background images

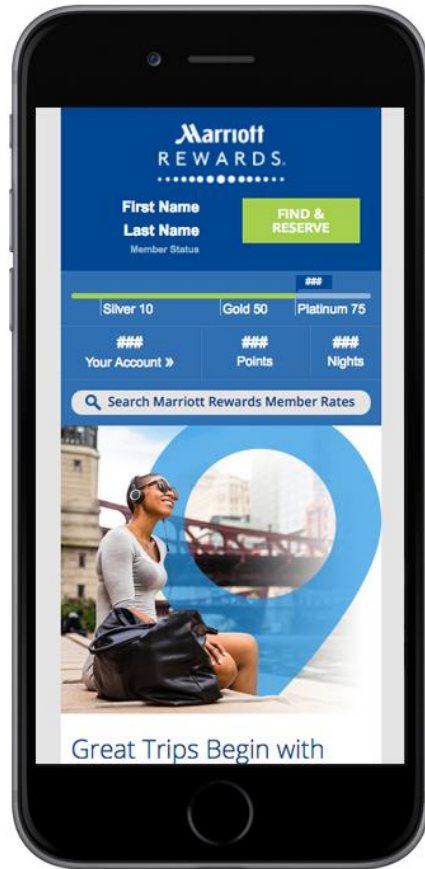
Old



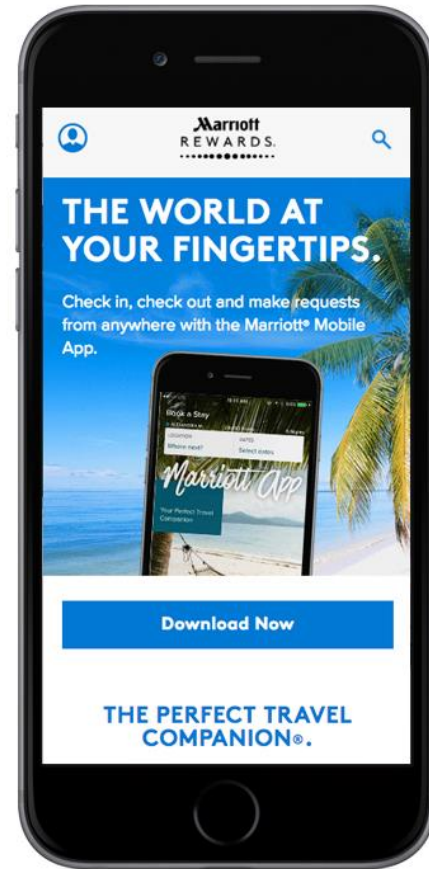
2.0



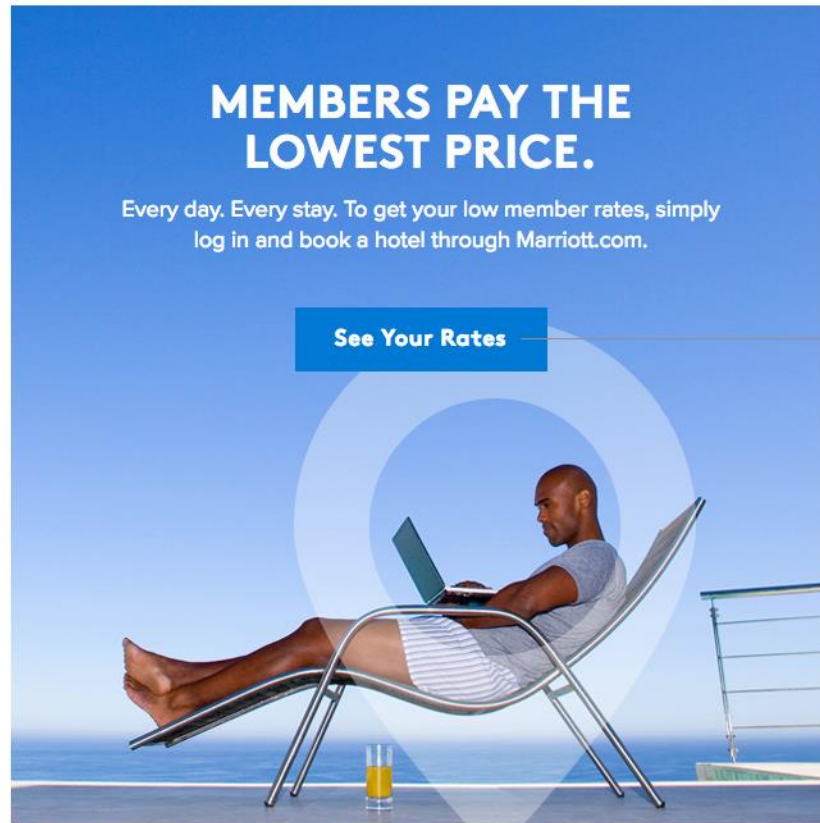
Old



2.0



Background
image



MEMBERS PAY THE LOWEST PRICE.

Every day. Every stay. To get your low member rates, simply
log in and book a hotel through Marriott.com.

See Your Rates

HTML Custom
Font: Brown

HTML Custom Font:
Proxima Nova

Rollover CTA

CREATIVE UPDATES / ENHANCEMENTS

- Background Color Blocking
- Stretchy Bands
- Road Trip Series (Destinations)
 - Use of carousel module in July Destinations
- CEI Module Redesign
- Oasis

IMAGES OFF / LOADING




Alexandria Find & Reserve

FREE NIGHT AHEAD.

You're registered for MegaBonus*[FNAME]. Simply complete two stays* by January 15, 2018, to earn your free night — then unlock even more.

[Book Now](#)

IMAGES ON

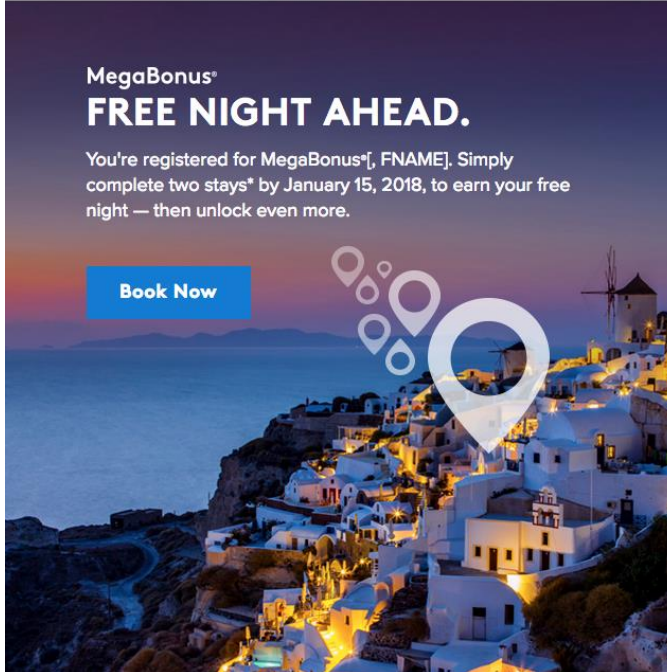
 Alexandria  Find & Reserve 

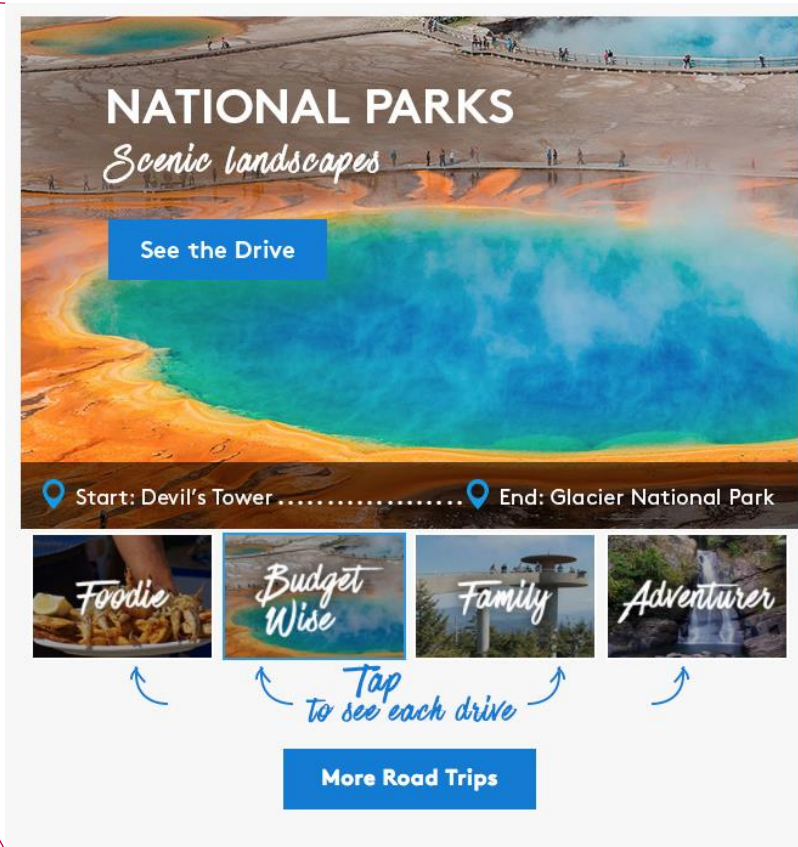
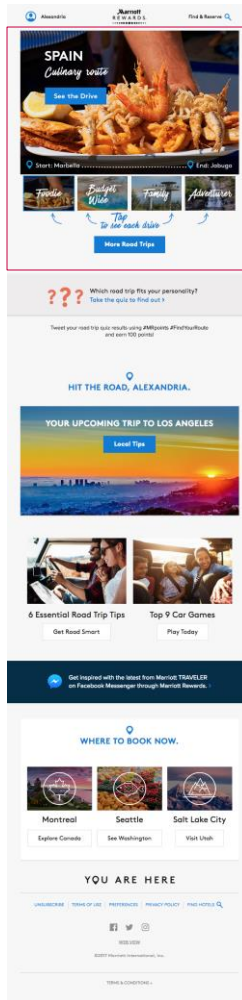
MegaBonus*

FREE NIGHT AHEAD.

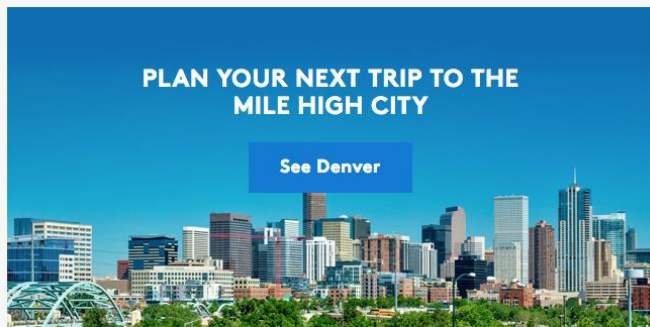
You're registered for MegaBonus*[FNAME]. Simply complete two stays* by January 15, 2018, to earn your free night — then unlock even more.

[Book Now](#)





Original



The Brown
Palace Hotel and Spa,
Autograph
Collection®

[Book Now](#)



The Ritz-
Carlton®, Denver

[Book Now](#)



Renaissance®
Denver
Downtown City
Center Hotel

[Book Now](#)

Redesign



The Brown Palace
Hotel and Spa,
Autograph
Collection®

[Book Now](#)



The Ritz-Carlton®,
Denver

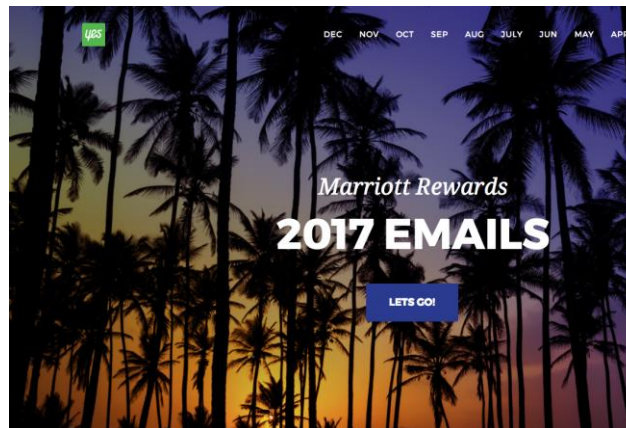
[Book Now](#)



Renaissance® Denver
Downtown City
Center Hotel

[Book Now](#)

[See All Hotels >](#)



OCTOBER 2017



0572 - OCTOBER DESTINATIONS
Message Tracker
Approved



0583 - OCTOBER ENEWS
Message Tracker
Approved

SEPTEMBER 2017



0576 - SEPTEMBER HOTEL SPECIALS
Message Tracker
Approved



0565 - MEGABONUS UNLOCK
Message Tracker
Approved



0565 - MB UNLOCK REG. CONF.
Message Tracker
Approved



0564 - MEGABONUS REG. CONF.
Message Tracker
Approved



0550 - SEPTEMBER ENEWS
Message Tracker
Approved



0549 - SEPTEMBER DESTINATIONS
Message Tracker
Approved

AUGUST 2017



0570 - FORCE CHANCE PASSWORD
Message Tracker
Approved



0562 - NFL MOMENTS
Message Tracker
Approved



0555 - MRCR DOM
Message Tracker
Approved



0522 - AUGUST HOTEL SPECIALS
Message Tracker
Approved



0521 - AUGUST ECM NEWSLETTER
Message Tracker
Approved



0519 - AUGUST DESTINATIONS
Message Tracker
Approved

NEW IPHONE

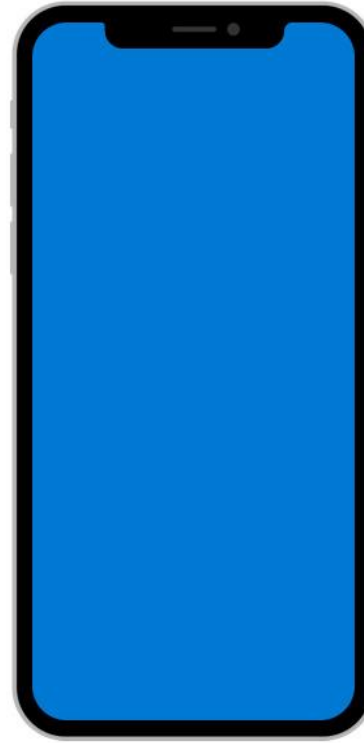
IPHONE X

- New artboard size
 - 20% taller than previous iPhone
- Higher screen resolution (458ppi)
 - Implications for image & overall message weights
- New display shape
 - Rounded corners
 - Scalloped top edge

iPhone 6



iPhone X



CAMPAIGN UPDATES

APPROACH

Evaluated email performance based on...

1. Engagement (CTO)
2. Volume delivered
3. Largest CTO and conversion drops YoY
4. Orchestration priority
5. Revenue gains per CTO

High-level Recommendations

(7 Campaigns Total)

Full Strategic Review

(7 Campaigns Total)

Hello Again

Reactivation

Welcome+

Abandoned
Search

Incent
Redemption

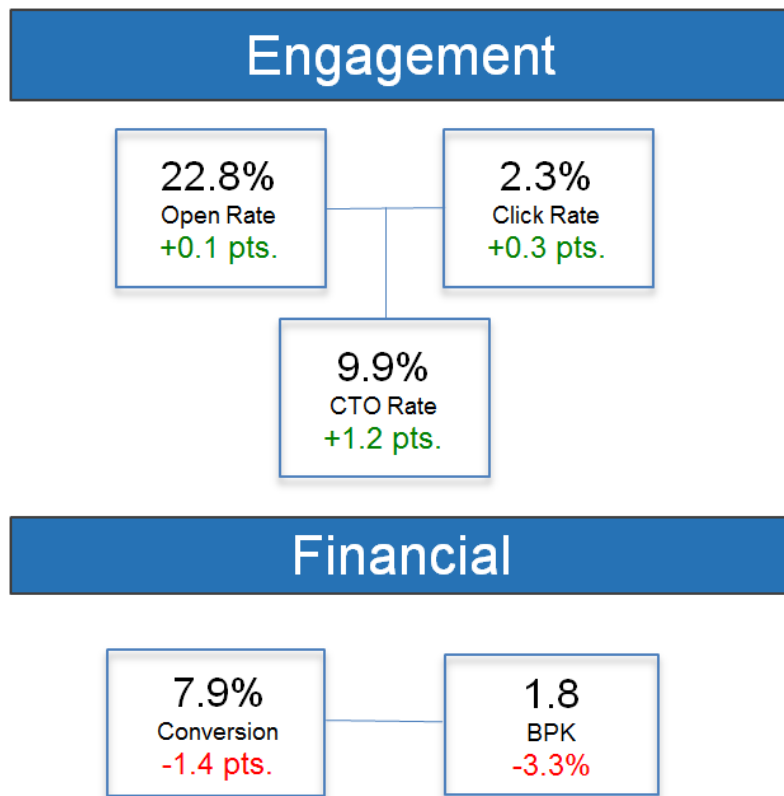
RETROFIT COMPONENTS

- Frequently updated content
- Member module
- Personalization elements (report card, points, elite nights)
- Subject line & pre-header updates
- Business rules
- New/updated/streamlined content
 - SPG Account linkage
 - Brand education
 - MRCC
 - Mobile
 - Moments
 - Member rate

RETROFIT ANALYSIS

Post retrofit vs 12 month avg before retrofit

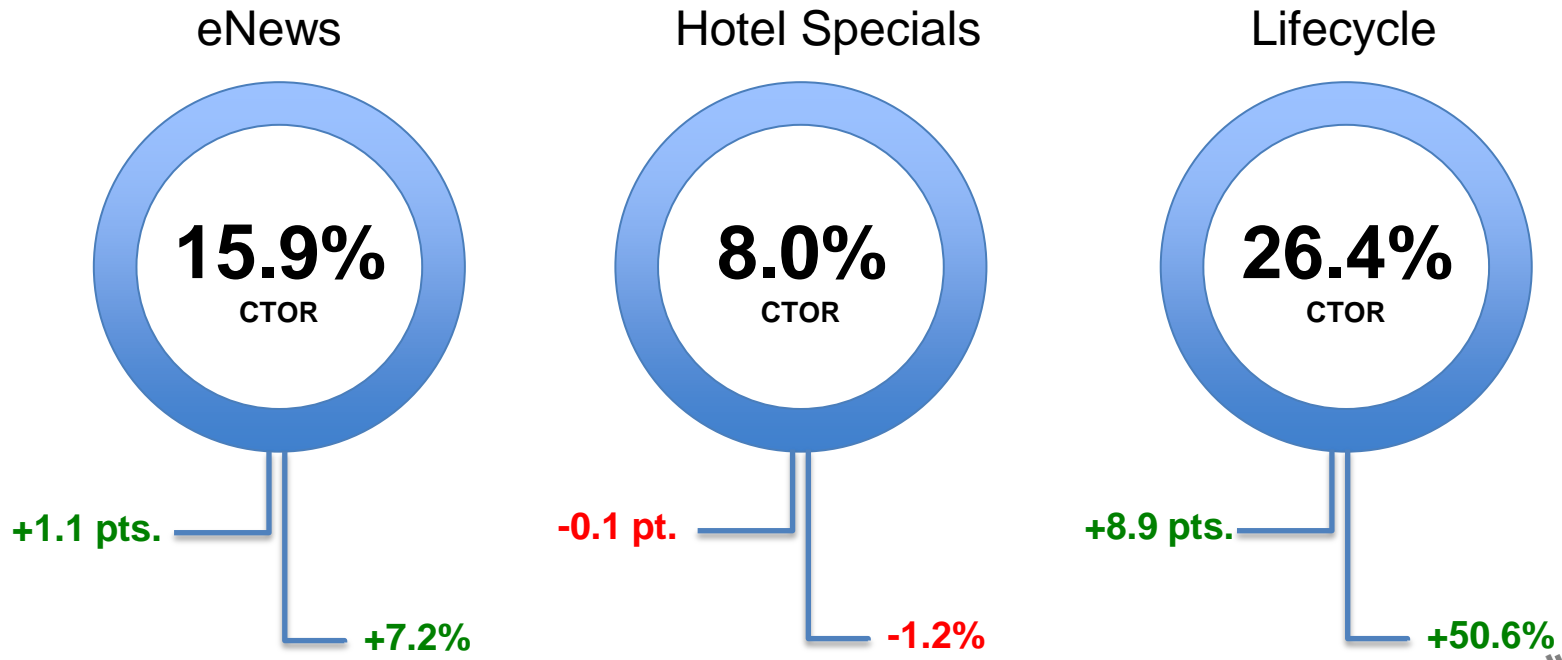
INCREASED CLICK ENGAGEMENT WITH RETROFIT



*KPI's based off r between 12-month avg (Jun '16-May '17) vs various template 2.0 time tables

ENEWS & LIFECYCLE SHOWED POSITIVE GAINS IN CTR

Lifecycle campaigns are more representative of retrofit impact due to relatively static content



*June 28-Aug'17 campaigns compared to 12-Month Avg. (June '16 – May '17)

PRE-RETROFIT, CLICK ENGAGEMENT WAS FALLING

A number of Lifecycle campaign CTOR were steadily falling YoY

Lifecycle campaign	YoY Δ CTO%
Achiever	-6.2%
Anniversary	-18.1%
Birthday Request	-27.9%
BuyBack	-19.8%
Early Engagement	-27.8%
Elite Off track	-6.0%
Happy Birthday	-5.4%
Hello Again	-10.1%
Incent Redemption	-22.7%
Near Level	-6.6%
Post Redemption	-17.7%
Reactivation	-7.6%
Renewer	-13.1%
SF Points	-5.3%
SF Taste of Gold	-10.6%
Welcome & EES	-15.7%
Winback	-18.5%

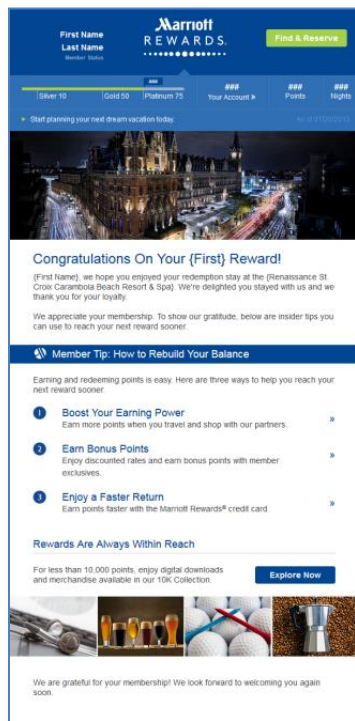
POST-RETROFIT, CLICK ENGAGEMENT GENERALLY INCREASED

Retrofit Lifecycle campaigns	Δ CTO% Pre vs Post Retrofit
Achiever	36.5%
Flipper	75.1%
Incent Redemption	3.7%
Lifetime Achiever	28.8%
Near Level	2.3%
Post Redemption	75.2%
Renewer	25.0%
Welcome & EES	43.2%

CONTENT UPDATES ACCOMPANIED WITH TEMPLATE REFRESH GENERATED SIGNIFICANT LIFT

Post Redemption CTR increased 75% with new & updated content

Post Redemption(Restarter) 1.0



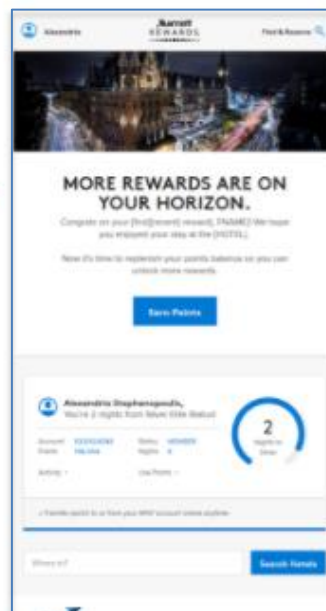
Post Redemption(Restarter) 2.0

Feature
(updated
design + copy)

Member Module
(previously in header)

SPG Transfer
dynamic
(new)

Search
(new)



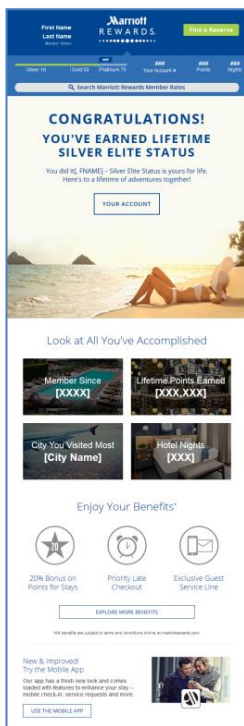
Redemptions
dynamic
(updated content + design)

Cash + Points
(new)

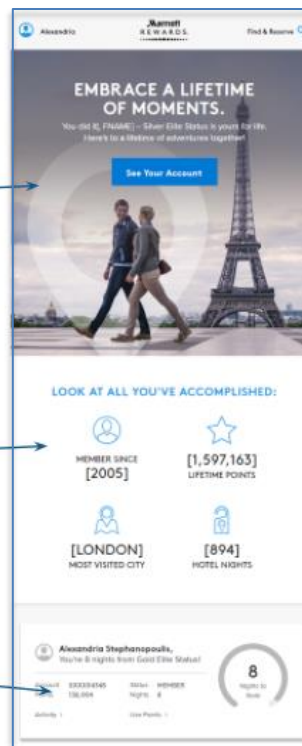
MINOR UPDATES STILL RESULTED IN CTR LIFT

29% lift in Lifetime Achiever CTR with “only” content updates

Lifetime Achiever



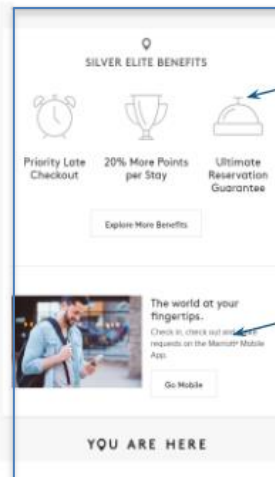
Lifetime Achiever



Lifetime Status Feature (updated imagery + copy)

Report Card (dynamic updated design)

Member Module (dynamic previously in header)



Elite Benefits (updated content)

Mobile App (updated copy + design)

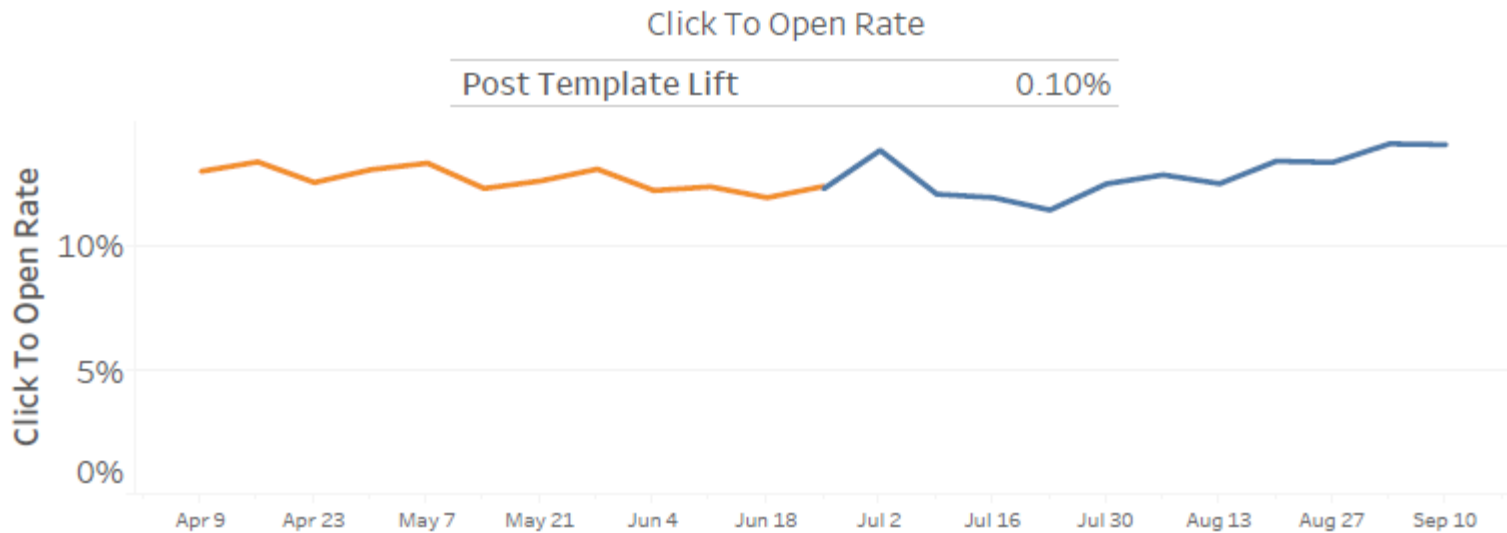
CAMPAIGNS TO INVESTIGATE

Campaign	Δ CTO% Pre vs Post Retrofit
Abandoned Search	-11.2%
Hotel Specials	-1.2%
MB Reg Con Solos	-11.3%
Miles EES I	-8.3%
MRCC Domestic	-16.7%
Points EES I	-2.9%
Nonmember Last Chance	-39.6%
Nonmember Reminder	-20.7%
Renewer (Platinum)	-25.8%

There may be specific factors that impacted CTO, e.g. for Renewer (Platinum):

- delivery 4x higher post retrofit
- CTO has been consistent since Feb '17

ABANDONED SEARCH CTOR INCREASED STEADILY AFTER RETROFIT



WHAT'S NEXT?

NEXT STEPS

- Complete initial 2.0 retrofit
- Enhance & optimize 2.0 campaigns
 - Testing
 - Additional content enhancements (on hold)
 - In-language updates (on hold)