



# **Project Orange May Review**

## **July 8th, 2016**

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# Travel Still A Treat

## May performance overview

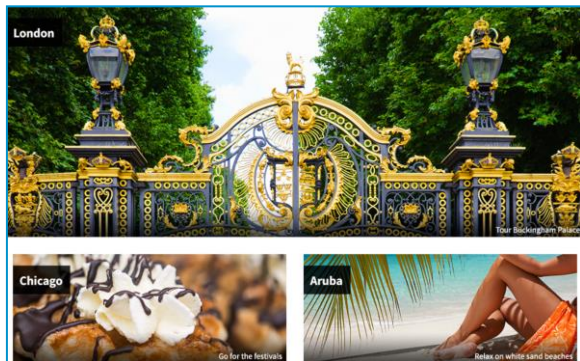
# May 2016 TSAT Key Storylines

- ❖ Member Rates were featured across Display Media, Benefits email & landing page
- ❖ Paid Media generated the 2nd highest monthly bookings & 2nd highest GRE of all-time
  - Optimizations to Facebook Direct Targeting and Sojern & GRE increased MoM
  - Facebook DPA launched with initial results below goal
- ❖ Email generated the 2<sup>nd</sup> highest bookings YTD and highest opens all time
- ❖ Acquisition display campaign launched while Nonmember Benefits tracking continued to be established
- ❖ Image testing was conducted in Display creative while Subject line testing was conducted in Destinations

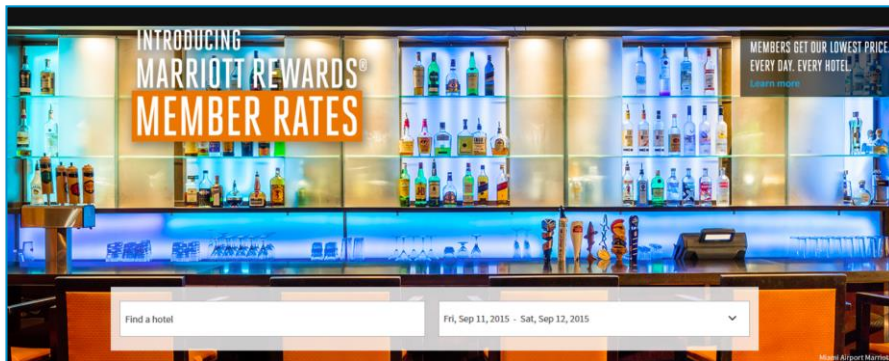


# May TSAT Creative Overview

Landing Page Destinations

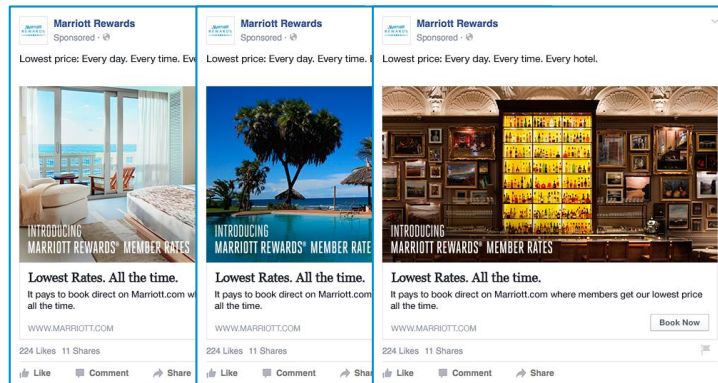


Landing Page Hero

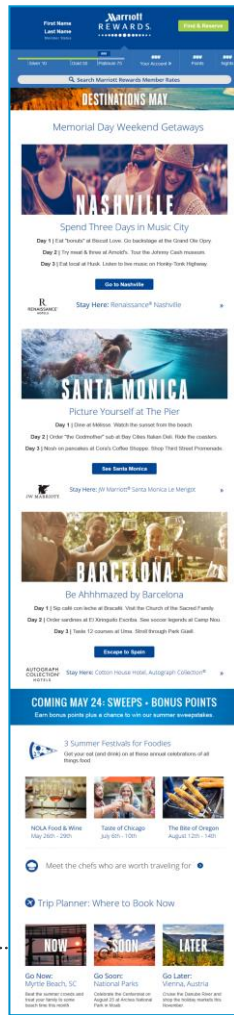


Facebook

GDN



Email (Destinations)



# May '16 TSAT Paid Media Executive Summary

Campaign Type	Campaign	Impressions	Spend	CTR	Revenue	GRE* - assessed on DoubleClick revenue, not MRDW revenue	▲ MoM	▲ Goal
TSAT CRM Targeting	Sojern	629.4 K	\$5.0 K	0.02%	\$16.9 K	2.3	329.2%	-41.3%
	FB Direct Targeting	1.2 M	\$10.4 K	0.77%	\$97.9 K	8.4	44.9%	-6.2%
	<b>CRM Targeting Total</b>	<b>1.8 M</b>	<b>\$15.4 K</b>	<b>0.51%</b>	<b>\$114.8 K</b>	<b>6.5</b>	<b>52.6%</b>	<b>-</b>

## Notes

TSAT Paid Search	Dynamic Search Ads	53.1 K	\$6.1 K	6.80%	\$205.4 K	32.5	-37.9%	-35.0%
	MF Paid Search	1.8 M	\$24.7 K	1.42%	\$560.8 K	21.7	-12.1%	-
	TBPS Paid Search	32.0 K	\$2.7 K	11.24%	\$314.0 K	114.1	-	-
	<b>Paid Search Total</b>	<b>1.9 M</b>	<b>\$33.6 K</b>	<b>1.74%</b>	<b>\$1.1 M</b>	<b>31.2</b>	<b>-9.5%</b>	<b>-</b>

Google Traffic Down 5/13-5/16  
Not PO funded  
Not Supported from 3/20 – 5/1

TSAT Retargeting	Criteo Retargeting	1.6 M	\$7.9 K	0.38%	\$140.8 K	16.9	21.4%	181.1%
	Facebook DPA	111.9 K	\$3.6 K	1.98%	\$20.9 K	4.8	-	-76.1%
	GDN text (G+BK)	1.2 M	\$4.1 K	0.23%	\$48.0 K	10.8	2.5%	-10.2%
	GDN Image Ads (G+BK)	4.1 M	\$8.8 K	0.15%	\$627.8 K	70.5	-12.6%	-6.0%
	Yahoo! Native	141.3 K	\$124	0.02%	\$4.1 K	31.8	-14.7%	-
	<b>Retargeting Total</b>	<b>7.2 M</b>	<b>\$24.5 K</b>	<b>0.24%</b>	<b>\$841.7 K</b>	<b>33.4</b>	<b>-1.2%</b>	<b>-</b>

Launched 5/2

Relaunch Mid-May

	Impressions	Spend	CTR	Revenue	GRE* - assessed on DoubleClick revenue, not MRDW revenue	MoM GRE % Change
<b>TSAT Media Grand Total</b>	10.9 M	\$73.5 K	0.54%	\$2.0 M	26.7	26.1%
<i>TSAT - Project Orange funded only (minus MF and TBPS Paid Search)</i>	9.1 M	\$46.0 K	0.33%	\$1.2 M	24.2	16.9%

“Media Grand Total” spend is NOT entirely funded by the new Project Orange account, notably, **MF and TBPS Paid Search are funded separately**

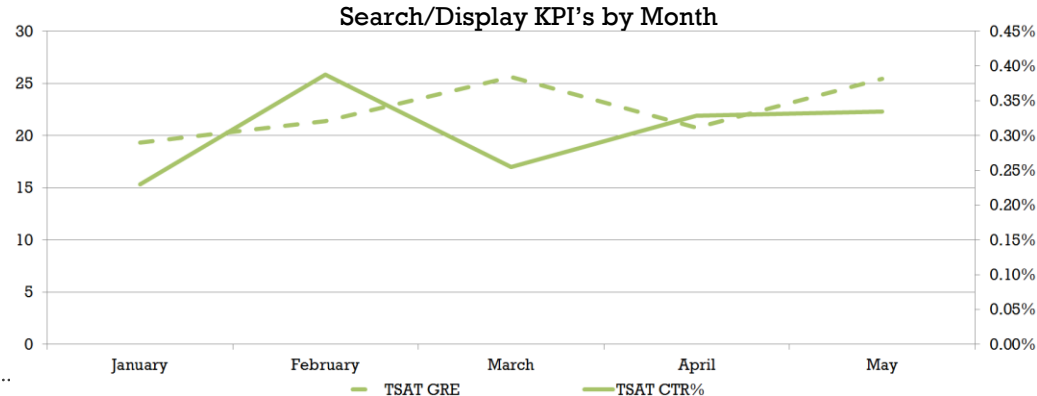
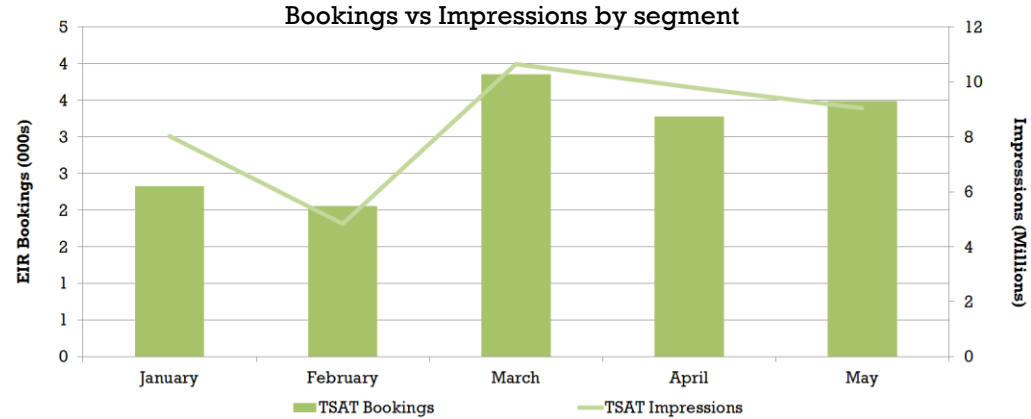
MoM spending decreased by 10.9%

# May '16 TSAT Paid Media MoM trends overview

## Observations

MoM spend decreased by 11%, resulting in an impression drop of 8%; Conv% and GRE increased 13% & 23% respectively

- **Facebook Targeting** impressions fell 15% MoM with a 41% reduction of spend following optimization updates & GRE increased 45%
- **Criteo** spend was reduced 25% in May which led to a 32% drop in impressions, but CTR% increased 31% which helped drive a 21% increase of GRE
- **GDN Image Ads** continued to deliver the highest volume of impressions and highest GRE of Paid Media at 70.5



+ CRM Targeting

# Facebook Direct Targeting

TSAT GRE Goal: 9:1

TSAT RN Goal: 4.2k

Current: 8:1

Current: 3.4k

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (15% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Facebook Targeting TSAT	Apr	1,410,144	13,657	0.97%	3.41%	6	459	\$37.55	\$17,468	5.83
	May	1,196,907	9,176	0.77%	3.38%	5	305	\$33.40	\$10,368	8.45
	5/2-5/8	354,340	2,885	0.81%	3.42%	2	97	\$33.81	\$3,339	8.49
	5/9-5/15	353,460	2,447	0.69%	3.40%	2	81	\$34.32	\$2,859	8.01
	5/16-5/22	275,340	1,930	0.70%	3.48%	0	67	\$32.46	\$2,181	10.06
	5/23-5/29	213,767	1,914	0.90%	3.19%	1	60	\$32.52	\$1,989	7.22

## Observations

- Monthly TSAT GRE driven by the MRMR ads in market increased by 95% MoM (5.8:1 → 11.3:1).
- Other impressive improvements included Cost Per Booking decreasing by 33% and Conv% increasing by 42%.
- Overall 2016 TSAT performance saw almost no change as the GRE remained 11% below benchmark at 8:1.
- After observing the very high frequencies against the TSAT audience pool, MEC changed the bid type from optimizing for conversions to optimizing for offsite web clicks. MEC also brought down the bid-decreasing spend against the audiences. The sum of these optimizations resulted in an uptick in performance in terms of GRE and Cost Per Booking in May.

# Sojern Targeting

TSAT GRE Goal: 4:1

TSAT RN Goal: 880

Current: 2.1:1

Current: 402

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (15% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Sojern Targeting TSAT	Apr	947,355	364	0.04%	10.27%	0	37	\$202.64	\$7,579	0.55
	May	629,396	141	0.02%	34.86%	0	49	\$102.44	\$5,035	2.35
	5/2-5/8	195,148	67	0.03%	13.51%	0	9	\$172.51	\$1,561	0.94
	5/9-5/15	159,186	23	0.01%	59.57%	0	14	\$92.96	\$1,273	3.26
	5/16-5/22	146,448	27	0.02%	56.67%	0	15	\$76.57	\$1,172	3.11
	5/23-5/29	128,614	24	0.02%	46.25%	0	11	\$92.69	\$1,029	2.48

## Observations

- Driven by dynamic MRMR creative, Sojern's TSAT GRE in May was 2.4:1. This was a significant improvement after the segment drove a GRE less than 1:1 in April.
- In addition to increasing GRE, Sojern was also able to bring down the monthly Cost Per Booking by 95% and increase the Conv% by 2.4x.
- This increase in performance was driven by successful optimizations made in the beginning of the month such as extending the length of recency in travel intent. This boost in performance only led to a slight overall increase in GRE; however, we continue to see WoW improvements into June further helping us inch closer to the 4:1 GRE goal.

+ Paid Search

# Google Dynamic Search Ads

SITE NAME	DATE	TOTAL IMPRESSIONS (AdWords)	CLICKS (AdWords)	CTR	Conv%	POST-CLICK BOOKINGS (DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Google Dynamic Search Ads TSAT	Apr	37,328	2,752	7.37%	15.63%	430	\$8.36	\$3,594	52.33
	May	53,147	3,614	6.80%	14.03%	507	\$12.09	\$6,129	32.51
	4/29-5/5	12,314	895	7.27%	18.10%	162	\$7.24	\$1,173	68.60
	5/6-5/12	12,479	817	6.55%	14.81%	121	\$10.81	\$1,309	26.97
	5/13-5/19	8,132	528	6.49%	16.10%	85	\$11.78	\$1,001	28.35
	5/20-5/26	20,222	1,374	6.79%	10.12%	139	\$19.04	\$2,646	20.84

## Observations

- TSAT click and booking volume saw a MoM increase, however this came at an increase in CPC and decrease in CTR%
- GRE decreased MoM due to a more aggressive bid approach; these bids have since been dialed down since there are other Google partners (Image Ads) that are driving a higher GRE
- Highest volume queries that drove clicks : “Martha’s vineyard hotels”, “Niagara falls Canada”, “Sedona”



+ Retargeting

# Facebook DPA

TSAT GRE Goal: 20:1

TSAT RN Goal: 2.1k

Current: 5:1

Current: 144

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (100% Attribution from DFA)	TOTAL BOOKINGS (4.35% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Facebook DPA TSAT	Apr	-	-	-	-	-	-	-	-	-	-
	May	111,868	2,218	1.98%	3.04%	11	1,539	67	\$53.66	\$3,618	4.79
	5/2-5/8	11,051	296	2.68%	2.56%	1	173	8	\$31.98	\$242	8.11
	5/9-5/15	34,649	636	1.84%	3.24%	5	469	21	\$51.29	\$1,058	5.62
	5/16-5/22	35,552	687	1.93%	3.02%	2	475	21	\$60.06	\$1,246	3.52
	5/23-5/29	30,616	599	1.96%	3.09%	3	422	18	\$58.01	\$1,072	4.69

## Observations

- After launching on May 6, TSAT GRE for Facebook DPA ended at 5:1 for the month of May. This is significantly under goal; however, this goal was set to be re-evaluated after we have significant performance to look at
- Since the launch of the Project Orange segments with DPA, we are seeing a wide gap in performance compared to CORE DPA. However, this difference in performance completely aligns with what we see when comparing Criteo and Sojern CORE vs. Project Orange
- It's early on, but an interesting note to call out is how desktop and mobile performance is relatively even; while CORE DPA heavily relies on mobile performance. This is mostly due to the light spend against PO DPA desktop which is something we'll continue to monitor
- Looking ahead to the end of June, TSAT's GRE has been able to increase by 22%. This is due to ongoing optimizations and learnings as we expect performance to continue to improve

# Criteo Retargeting

TSAT GRE Goal: 6:1

TSAT RN Goal: 7.8k

Current: 15:1

Current: 3.3k

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (100% Attribution from DFA)	TOTAL BOOKINGS (4.35% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Criteo Retargeting TSAT	Apr	2,343,930	6,837	0.29%	6.24%	202	9,600	426	\$24.57	\$10,478	13.90
	May	1,591,529	6,059	0.38%	6.09%	131	8,349	369	\$21.36	\$7,880	16.87
	5/2-5/8	721,391	2,443	0.34%	5.50%	32	3,059	134	\$25.07	\$3,371	14.56
	5/9-5/15	241,879	1,181	0.49%	6.64%	33	1,771	78	\$15.52	\$1,218	25.40
	5/16-5/22	243,534	1,212	0.50%	5.56%	35	1,514	67	\$21.51	\$1,449	16.59
	5/23-5/29	384,725	1,223	0.32%	7.24%	31	2,005	89	\$20.79	\$1,842	15.66

## Observations

- Criteo was able to increase monthly TSAT GRE by 21% which brought up overall TSAT GRE by 7% to 15:1.
- CTR% was 9% higher in May than April, which is due in large part to the MRMR creative enhancements (orange CTA, orange 'Member Rates' logo) that were introduced in early May. Cost Per Booking also improved by 15%.
- Criteo continues to outperform its TSAT GRE benchmark by 1.5x.

# GDN Image Ads

SITE NAME	DATE	TOTAL IMPRESSIONS (AdWords)	CLICKS (AdWords)	CTR	Conv%	POST-CLICK BOOKINGS (DFA)	POST IMPRESSION BOOKINGS (15% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
GDN Image Ads TSAT	Apr	3,338,281	4,915	0.15%	34.56%	243	1,456	\$4.19	\$7,112	80.67
	May	4,144,042	6,311	0.15%	29.45%	287	1,572	\$4.72	\$8,783	70.48
	4/29-5/5	1,242,170	1,783	0.14%	30.19%	81	457	\$4.47	\$2,406	74.47
	5/6-5/12	1,081,950	1,543	0.14%	33.23%	81	432	\$4.58	\$2,347	73.22
	5/13-5/19	661,638	959	0.14%	32.60%	38	275	\$4.40	\$1,377	76.00
	5/20-5/26	1,158,284	2,026	0.17%	24.44%	87	408	\$5.36	\$2,653	61.58

## Observations

- TSAT clicks and bookings increased MoM due to a more aggressive bid approach towards the end of the month, in efforts to drive impression volume
- GRE took a slight hit with this approach since the CPC increased – however we are still confident that we will still come in at the EOY goal of 75:1

# GDN Retargeting (G+BK)

SITE NAME	DATE	TOTAL IMPRESSIONS (AdWords)	CLICKS (AdWords)	CTR	Conv%	POST-CLICK BOOKINGS (DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
GDN G+BK TSAT	Apr	1,580,209	3,626	0.23%	5.87%	213	\$25.33	\$5,395	10.52
	May	1,183,235	2,708	0.23%	5.21%	141	\$28.93	\$4,079	10.78
	4/29-5/5	620,164	1,393	0.22%	5.31%	74	\$28.12	\$2,081	11.90
	5/6-5/12	563,071	1,315	0.23%	3.95%	52	\$38.44	\$1,999	6.51

## Observations

- Within GDN text ads, there was an error with the list sizes (caused by a Google bug) which resulted in a MoM decrease in clicks. The issue was resolved in June, so volume for that month will rebound
- GRE was fairly steady MoM; no major changes in bid approach/CPC or Conv% Rate

+ Display Creative

# TSAT May Creative Performance

## GDN Image

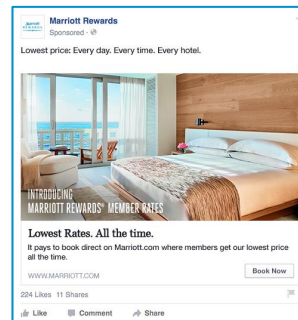
Room

Pool

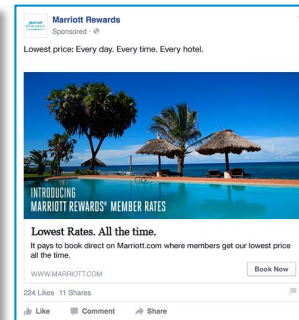
Common Space



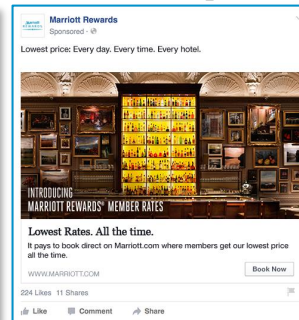
Room



Pool



Common Space



Impressions: 1.4M  
CTR: 0.15%  
Conv%: 29.7%  
CPM: \$2.15  
GRE: 76.2

Impressions: 1.4M  
CTR: 0.15%  
Conv%: 31.1%  
CPM: \$2.08  
GRE: 71.3

Impressions: 1.4M  
CTR: 0.15%  
Conv%: 27.6%  
CPM: \$2.12  
GRE: 64.0

Impressions: 514K  
CTR: 0.75%  
Conv%: 4.4%  
CPM: \$8.57  
GRE: 11.6

Impressions: 417K  
CTR: 0.79%  
Conv%: 3.8%  
CPM: \$8.08  
GRE: 10.5

Impressions: 367K  
CTR: 0.80%  
Conv%: 5.0%  
CPM: \$9.96  
GRE: 11.5

## Observations

- There did not appear to be a preference to image type in GDN creative as CTR were nearly identical
  - Image impact may have been minimized by copy
- The pool image was used on the landing page and the Pool creative
- In Facebook, Common Space continued to generate a higher CTR (though not statistically significant)
  - Each creatives' CTR dropped MoM; **Daily/weekly & frequency analysis may help determine refresh cycles**

## + Email Campaigns



# May '16 TSAT Email overview & MoM trends

May Project Orange	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
Benefits	647.2 K	2.6 K	\$975.1 K	29.2%	11.6%	11.8%	4.0	0.2%
Destinations	647.0 K	729	\$272.0 K	22.2%	5.4%	9.3%	1.1	0.2%
Offers	602.0 K	1.0 K	\$376.2 K	21.5%	10.8%	7.3%	1.7	0.1%
<b>TSAT Total</b>	<b>1.9 M</b>	<b>4.3 K</b>	<b>\$1.6 M</b>	<b>24.4%</b>	<b>9.5%</b>	<b>9.9%</b>	<b>2.3</b>	<b>0.14%</b>

## Observations

- Generated 2<sup>nd</sup> highest bookings YTD, the highest opens all time & highest clicks in a non-MegaBonus month
- Program wide CTO% and Booking/Delivered were below lifetime average by 10% & 6% respectively but higher than YTD averages by ~15%

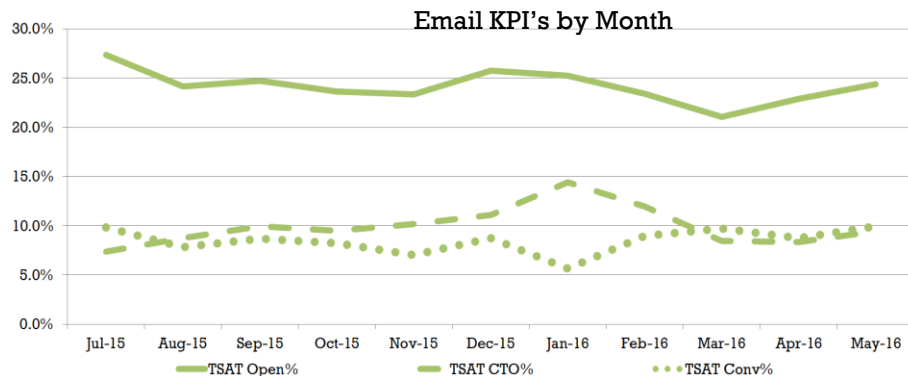
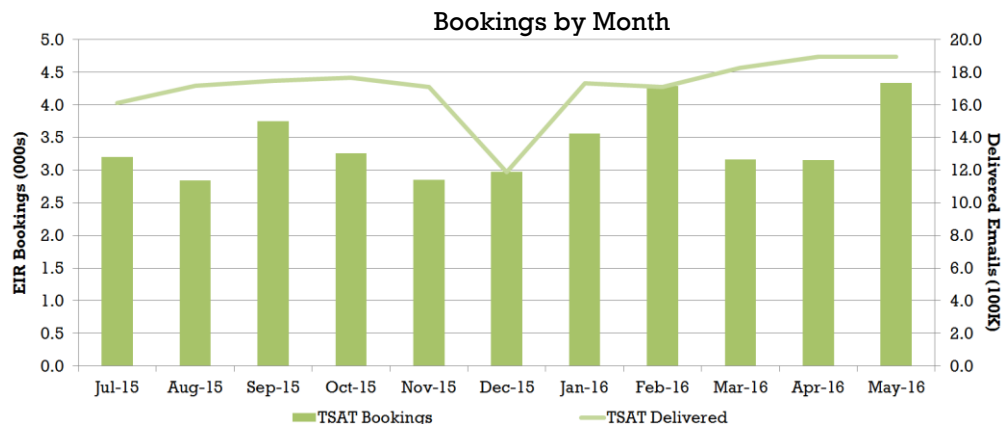
## Benefits

- Open% was the 3<sup>rd</sup> highest since PO launch & Conv% was the highest of all time at 12%
- CTO% was down 14% from lifetime average

## Offers

- While Open% was the 2<sup>nd</sup> highest in 2016, MoM bookings fell due to decreases in Conv%

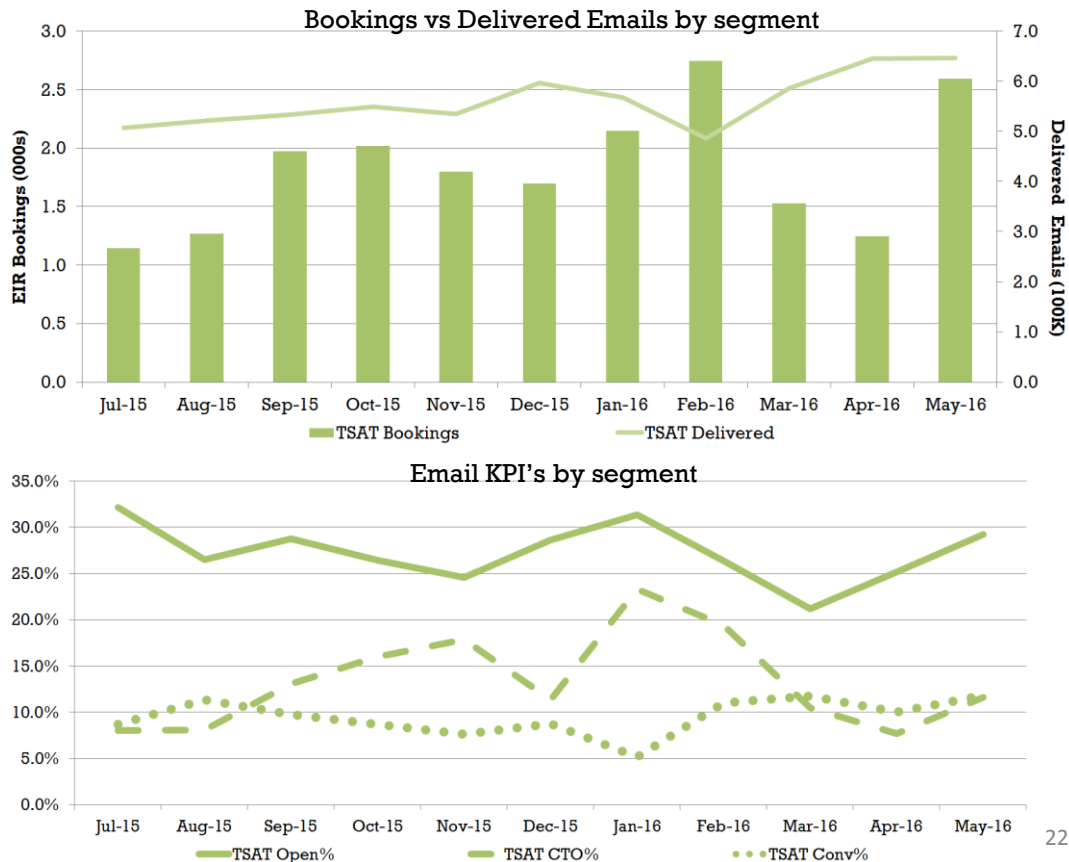
**Destinations focused on** long-weekend travel inspiration & while click engagement was average for the campaign, Conv% was a campaign high



# TSAT Benefits overview and MoM trends

## Observations

- Open% was the 3<sup>rd</sup> highest since PO launch
- *Your Account: Get The Lowest Rate Every Time*
- CTO% was down 14.1% to the lifetime average
- Conv% was the highest of all time at 11.8%
- Top Offer featuring Member Rates drew the 2<sup>nd</sup> largest % of clicks compared to months that did not feature MegaBonus and had it's best lifetime Conv% at 11.4%



# TSAT click engagement was higher with Core versions than Benefits

May eNews/ Benefits	Delivered	Opens	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bkngs/ Dlvd	Unsub%
TSAT eNews	66.6 K	18.3 K	338	\$130.7 K	27.4%	19.6%	9.4%	5.1	0.18%
TSAT Benefits	647.2 K	189.3 K	2.6 K	\$975.1 K	29.2%	11.6%	11.8%	4.0	0.15%
%△					7%	-41%	25%	-21%	

The subject line in the PO versions resonated better than Core versions

Core eNews:

- **Your Account: Introducing Member Rates**
- Your Account: May Updates [for FNAME]
- Your Account: Get the Lowest Rate Every Time

TSAT

Get The Lowest Rate Every Time  
(3<sup>rd</sup> highest Open%)

**TSAT version communicated the direct benefit of Member rates**

CTO% delta was consistent with previous months

- Core version had 75 links while Benefits had 42; June Benefits featured a similar amount of content as Core and initial results suggest a higher Click to Open rate

# TSATs engaged more with Top Offer in Core version than in Benefits

Top Offer had 2.5x the click engagement in Core version

1. Different Copy & CTA; Core version leveraged **“New”** with a **non-booking CTA**
2. Reward Header & Milestone for Benefits versions 2x as high as Core
  - Milestones featured **Near level nights & bonus points per elite status level** which generated high click engagement

**TSAT**

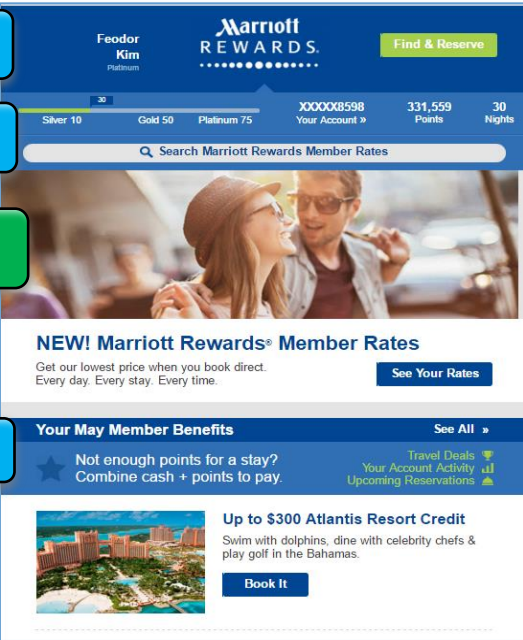
**Account Box**  
20% clicks

**Search**  
7% clicks

**Top Offer**  
41% clicks

**Rew - Head**  
9% clicks

**eNews (Core)**



**TSAT Benefits**

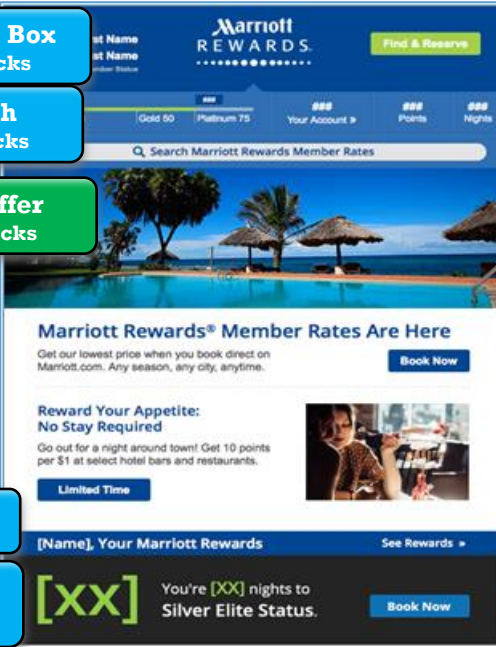
**Account Box**  
26% clicks

**Search**  
10% clicks

**Top Offer**  
17% clicks

**Rew - Head**  
13% clicks

**Milestone**  
6% clicks  
*Basic: X nights to Silver*



# TSAT Offers overview and MoM trends

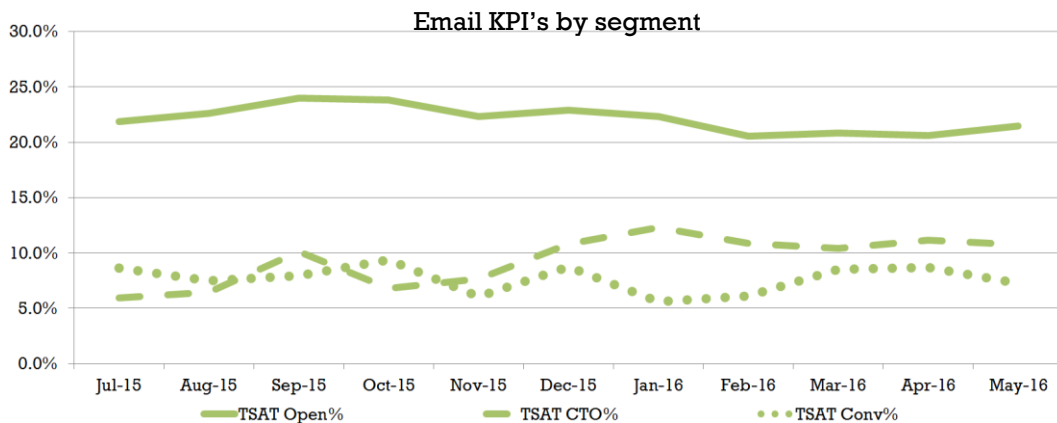
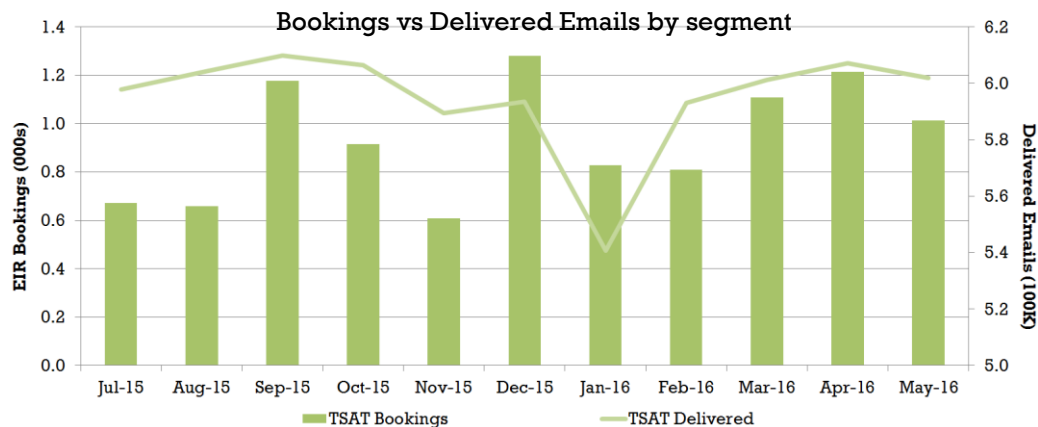
## Observations

### Overall

Open% 2nd highest in 2016, while still below 2015 average

MoM bookings fell due to a 16% decrease in Conv%

Summer Promo offer was featured in the first section below Field Offers which did not appear to create the same click engagement as April's Hawaii/Hilton Head sweepstakes



# TSAT click engagement was similar compared to global control to Core

May HS/ Offers	Delivered	Opens	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bkngs/ Dlvd	Unsub%
TSAT HS	66.2 K	14.7 K	112	\$50.6 K	22.2%	11.1%	6.9%	1.7	0.11%
TSAT Offers	602.0 K	129.2 K	1.0 K	\$376.2 K	21.5%	10.8%	7.3%	1.7	0.09%
%△					-3%	-3%	6%	-1%	

Subject line was the same across all segments; however there was a 3% difference in Open %, which was statistically significant

- It was discovered that May was the first month Global control started to receive Hotel Specials since Jan and may be impacting performance comparisons
- There may be differences between segments and their global control

# TSAT Destinations overview and MoM trends

## Observations

Template continued to evolve as May Destinations focused on three destinations as long-weekend travel inspiration

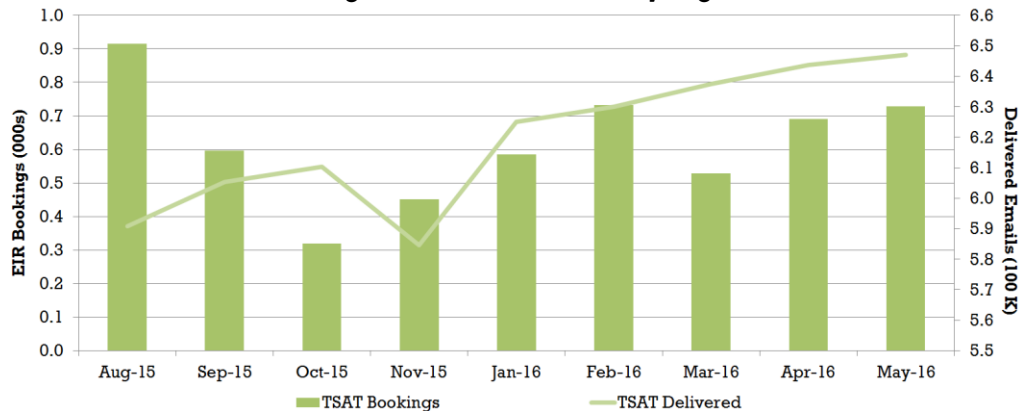
While not a campaign objective, Conv% was the highest since PO launch at 9.3%

Subject line testing centered around Memorial Day long weekend travel inspiration

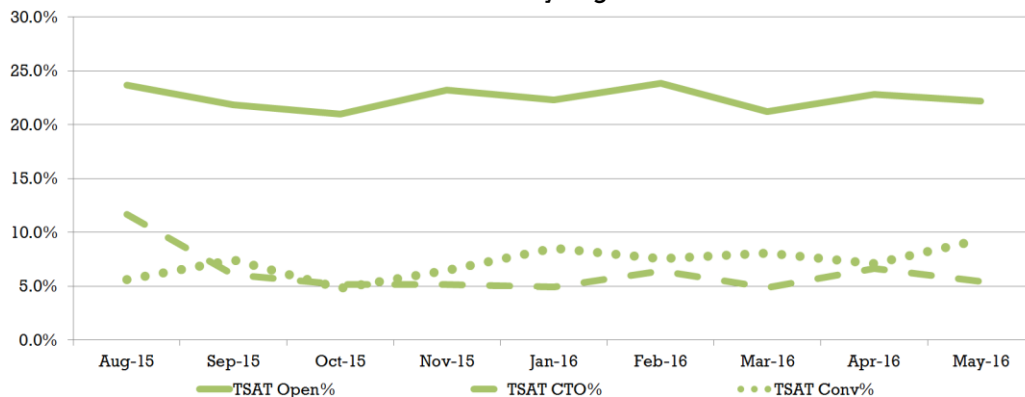
- **Where to Spend Your Next 3-Day Weekend**
- 3 Days in Nashville, Santa Monica or Barcelona
- Jim's Memorial Day Weekend Trip Planner

**Winning subject line was recommendations focused**

Bookings vs Delivered Emails by segment



Email KPI's by segment



# TSAT click engagement was higher with the Core version

May Destinations	Delivered	Opens	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bkngs/Dlvd	Unsub%
TSAT Core	66.6 K	14.9 K	77	\$22.0 K	22.3%	6.0%	8.6%	1.2	0.16%
TSAT PO	647.0 K	143.4 K	729	\$272.0 K	22.2%	5.4%	9.3%	1.1	0.17%
%△					-1%	-10%	9%	-3%	

CTO% difference was statistically significant

TSATs engaged more with the body content of Core than PO (who engaged more with the header)



# TSAT engaged differently with Destinations than their global control

**% difference in click distribution between Core & PO Destinations**

## **TSAT Core vs PO**

had higher **click engagement** with all links except Header



**Why did these differences occur in nearly similar treatments ?**

## **Potential reasons...**

- Multiple content & copy variations
- Global control segments are small (~50 K) so results aren't significant
- Destinations is relatively new communication to Core audience
- New PO members are added to PO version audience
- Other factors more influential than PO segmentation
- **These results may be due to a number of factors, consider deploying the exact same version of Destinations to all audiences for one month**

# Recommend running identical versions across all segments

Reduce issues with comparing PO performance against global control

- Global control small audience
- Composition may be different between two groups

Understand how much “noise” may be a factor

Better positioned to understand segment’s different response to content & ultimately preferences

Easier to execute than other options

Not currently getting a clear understanding of the impact of different treatments

**Planned for July Destinations**

# Summer Promo Solo

Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)
511.5 K	1.5 K	\$496.7 K	25.0%	18.4%	6.4%	2.9
			7%	6%	-29%	-20%

## Observations

Summer promo featured bonus point offers after 2<sup>nd</sup> stay & registration to 100K bonus point sweepstakes (US only)

TSATs did not convert as well to the promotion announcement as other segments (non-TSAT, non-WHPH)

First Name  
Last Name  
Member Status

Marriott  
REWARDS.  
.....

Find & Reserve

###

Silver 10

Gold 50


Platinum 75

### Your Account »

### Points

### Nights

Search Marriott Rewards Member Rates




## WIN 100,000 POINTS, ALEXANDRIA!

Stop daydreaming about that dream trip and enter to win our sweet summer sweepstakes – plus earn up to [10,000] bonus points.

[Make 6 stays\* by Sept. 5, 2016. You'll get 2,000 bonus points on each after the first one.]

Enter to Win!

\*A 'stay' is defined as consecutive nights spent at the same hotel, regardless of check-in/check-out activity.




### NEED TRAVEL IDEAS?


Wondering where to earn or spend your points this summer? Check out these trip ideas.


»


Every Day. Every Stay. Every Time.


Get our lowest price when you book direct.


 Our Brands


 Travel Ideas


 Mobile App











# May '16 TSAT Key Takeaways

- ❖ Paid Media: continue to monitor progress of optimizations to provide scale against efficiency gains
- ❖ There may be creative fatigue in the same creative that runs over a month; a daily trend and frequency analysis may identify optimal refresh cycles
- ❖ TSAT subject line result observations
  - Direct benefits of new program features
  - Recommendations
- ❖ Serving identical emails (Destinations) to Global Control and TSATs may generate additional learnings; **Planned for July Destinations**



# Work Hard Play Hard

## May performance overview

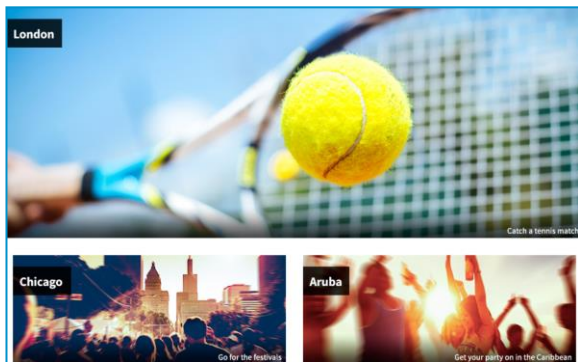
# May 2016 WHPH Key Storylines

- ❖ Member Rates were featured across Display Media, Benefits email & landing page
- ❖ Paid Media generated the 2nd highest monthly impressions & 2nd highest bookings at a GRE 8.3% below the 2016 average
  - Updates to Facebook Direct Targeting bid optimizations & GRE increased 44% MoM
  - Facebook DPA launched with initial results below goal
  - GDN GRE decreased 35% MoM and budget is planned for reallocation
- ❖ Email generated the highest Open rate and 3rd highest Click to Open rate in 2016
- ❖ Acquisition display campaign launched while Nonmember Benefits tracking continued to be established
- ❖ Image testing was conducted in Display creative while Subject line testing was conducted in Destinations

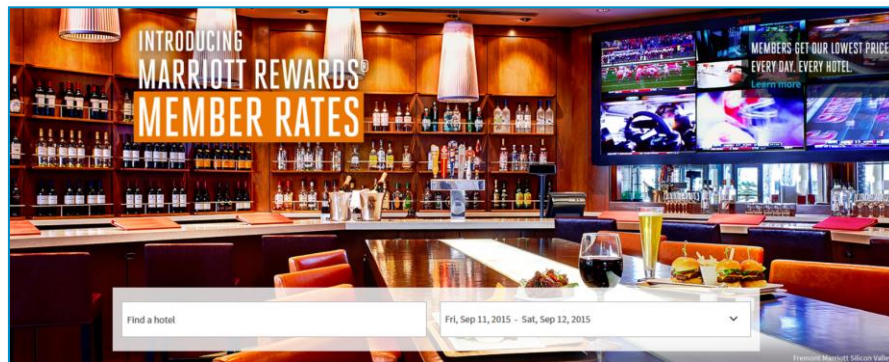
# May WHPH Creative Overview

Email (Destinations)

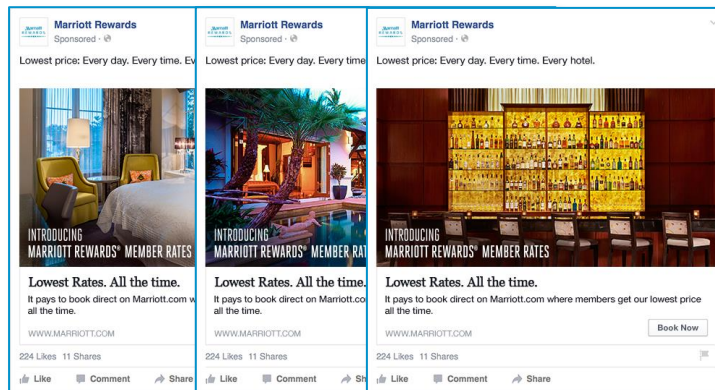
Landing Page Destinations



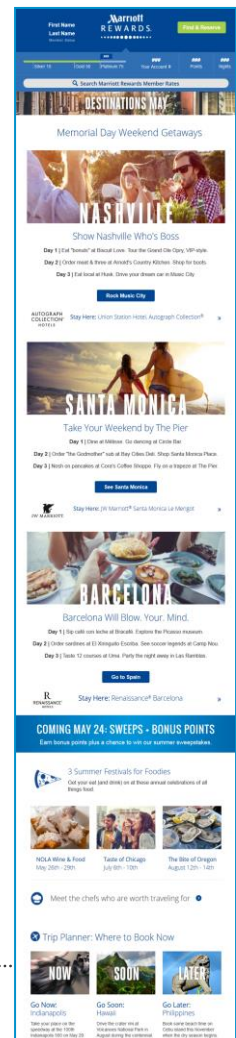
Landing Page Hero



Facebook



GDN





# May '16 WHPH Paid Media Executive Summary

Campaign Type	Campaign	Impressions	Spend	CTR	Revenue	GRE* - assessed on DoubleClick revenue, not MRDW revenue	▲ MoM	▲ Goal
WHPH CRM Targeting	Sojern	1.2 M	\$9.5 K	0.02%	\$87.5 K	8.2	-7.0%	36.4%
	FB Direct Targeting	2.7 M	\$26.1 K	0.65%	\$602.6 K	22.1	<b>43.9%</b>	<b>-18.2%</b>
	<b>CRM Targeting Total</b>	<b>3.9 M</b>	<b>\$35.6 K</b>	<b>0.46%</b>	<b>\$690.1 K</b>	<b>18.4</b>	<b>30.3%</b>	<b>-</b>

## Notes

WHPH Paid Search	Dynamic Search Ads	71.2 K	\$8.6 K	6.62%	\$476.3 K	54.3	-13.6%	-12.4%
	MF Paid Search	2.3 M	\$26.6 K	1.07%	\$619.2 K	22.3	-42.0%	-
	TBPS Paid Search	61.9 K	\$7.2 K	7.68%	\$582.3 K	79.7	-	-
	<b>Paid Search Total</b>	<b>2.4 M</b>	<b>\$42.5 K</b>	<b>1.40%</b>	<b>\$1677.9 K</b>	<b>38.5</b>	<b>-24.5%</b>	<b>-</b>

Google traffic Down 5/13-5/16  
Not PO funded  
Not Supported from 3/20 – 5/1

WHPH Retargeting	Criteo Retargeting	6.7 M	\$35.6 K	0.23%	\$1.0 M	27.6	-13.0%	90.5%
	Facebook DPA	214.3 K	\$8.1 K	1.48%	\$86.2 K	9.6	-	-61.5%
	GDN text (G+BK)	3.2 M	\$9.6 K	0.16%	\$223.5 K	22.4	-34.7%	-36.1%
	GDN Image Ads (G+BK)	5.1 M	\$10.0 K	0.12%	\$1.9 M	192.7	-8.4%	-6.0%
	Yahoo! Native	57.3 K	\$112	0.05%	\$10.6 K	93.2	-94.3%	-
	<b>Retargeting Total</b>	<b>15.2 M</b>	<b>\$63.4 K</b>	<b>0.20%</b>	<b>\$3.3 M</b>	<b>50.8</b>	<b>-31.1%</b>	<b>-</b>

Launched 5/2

Relaunch Mid-May

	Impressions	Spend	CTR	Revenue	GRE* - assessed on DoubleClick revenue, not MRDW revenue	MoM GRE % Change
<b>WHPH Media Grand Total</b>	21.5 M	\$141.5 K	0.38%	\$5.7 M	38.9	-14.9%
<i>WHPH - Project Orange funded only (minus MF and TBPS Paid Search)</i>	19.2 M	\$107.7 K	0.27%	\$4.4 M	40.3	-12.8%

“Media Grand Total” spend is NOT entirely funded by the new Project Orange account, notably, **MF and TBPS Paid Search are funded separately**

MoM spending decreased by 17.9%



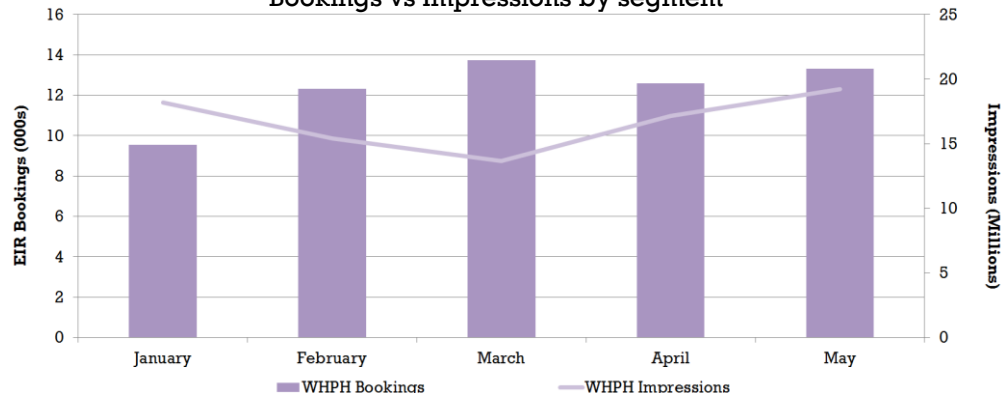
# May '16 WHPH Paid Media MoM trends overview

## Observations

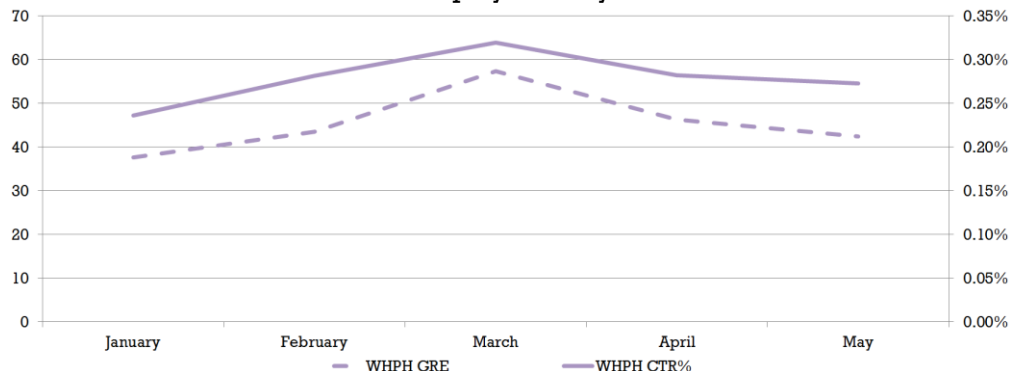
WHPH cost increased 18% MoM and impressions increased 12%; CTR% and Conv% decreased 3% and 2% respectively, resulting in a 8% drop in GRE

- **Criteo** spend increased by 34%, GRE fell 13% due to a 11% drop in Conv%
- **GDN G+BK** spend increased 29% MoM, Conv% decreased 28%, and GRE 35%
- **Facebook Targeting** impressions increased 12% and while CTR% fell 27%, Conv% increased 12.0%; resulting in a 44% increase in GRE

Bookings vs Impressions by segment



Search/Display KPI's by Month



+ CRM Targeting

# Facebook Direct Targeting

WHPH GRE Goal: 27:1

WHPH RN Goal: 22.9k

Current: 23:1

Current: 23.8k

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (15% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Facebook Targeting WHPH	Apr	2,424,393	21,585	0.89%	9.12%	42	1,926	\$16.74	\$32,934	15.35
	May	2,702,139	17,650	0.65%	10.21%	20	1,782	\$14.49	\$26,098	22.09
	5/2-5/8	513,647	3,711	0.72%	9.45%	6	345	\$15.23	\$5,342	20.37
	5/9-5/15	719,149	4,135	0.57%	10.61%	5	434	\$14.56	\$6,386	24.72
	5/16-5/22	773,840	4,908	0.63%	10.70%	4	521	\$13.92	\$7,309	22.10
	5/23-5/29	695,503	4,896	0.70%	9.95%	5	482	\$14.50	\$7,061	21.00

## Observations

- Monthly WHPH GRE driven by the MRMR ads in market increased by 66% MoM (15:1 → 26:1).
- Other impressive improvements included Cost Per Booking decreasing by 26% and Conversion Rate increasing by 46%.
- Overall 2016 WHPH performance saw almost no change as the GRE remained 15% below benchmark at 23:1.
- After observing the very high frequencies against the WHPH audience pool, MEC changed the bid type from optimizing for conversions to optimizing for offsite web clicks. MEC also brought down the bid-decreasing spend against the audiences. The sum of these optimizations resulted in an uptick in performance in terms of GRE and Cost Per Booking in May and June thus far.

# Sojern Targeting

WHPH GRE Goal: 6:1

WHPH RN Goal: 3.9k

Current: 10:1

Current: 1.6k

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (15% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Sojern Targeting WHPH	Apr	984,363	249	0.03%	84.04%	3	206	\$37.39	\$7,824	8.80
	May	1,191,448	272	0.02%	90.88%	0	247	\$38.56	\$9,532	8.19
	5/2-5/8	262,671	81	0.03%	74.26%	0	60	\$34.94	\$2,101	10.34
	5/9-5/15	327,504	87	0.03%	71.03%	0	62	\$42.40	\$2,620	7.07
	5/16-5/22	313,405	55	0.02%	128.18%	0	71	\$35.56	\$2,507	8.60
	5/23-5/29	287,868	49	0.02%	111.73%	0	55	\$42.06	\$2,303	7.03

## Observations

- Driven by dynamic MRMR creative, Sojern's monthly WHPH GRE in May decreased slightly by 7% from 8.8:1 to 8.1:1.
- Spend did increase 22% MoM which played a part in this small drop; however, Sojern was still able to bring up the Conversion Rate by 8%.
- Overall WHPH GRE is still at 10:1 which remains significantly above benchmark by 67%.

+ Paid Search

# Google Dynamic Search Ads

SITE NAME	DATE	TOTAL IMPRESSIONS (AdWords)	CLICKS (AdWords)	CTR	Conv%	POST-CLICK BOOKINGS (DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Google Dynamic Search Ads WHPH	Apr	59,963	4,043	6.74%	27.43%	1,109	\$6.24	\$6,921	62.86
	May	71,190	4,713	6.62%	23.72%	1,118	\$7.71	\$8,616	54.28
	4/29-5/5	19,338	1,322	6.84%	25.95%	343	\$6.71	\$2,300	63.52
	5/6-5/12	18,848	1,222	6.48%	25.53%	312	\$7.13	\$2,224	61.03
	5/13-5/19	10,148	698	6.88%	20.20%	141	\$9.88	\$1,394	38.58
	5/20-5/26	22,856	1,471	6.44%	21.89%	322	\$8.38	\$2,699	48.95

## Observations

- WHPH clicks increased due to a similar increase in bids that was performed for TSAT, in efforts to increase impressions.
- GRE fell slightly below the goal because of these bid increases; however bookings saw a slight increase in volume
- Top queries based on clicks : “mauna kea”, “lax parking”, “cinque terre”

+ Retargeting

# Criteo Retargeting

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (100% Attribution from DFA)	TOTAL BOOKINGS (4.35% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Criteo Retargeting WHPH	Apr	5,746,244	11,954	0.21%	19.34%	893	52,253	2,312	\$11.35	\$26,244	31.74
	May	6,706,536	15,249	0.23%	17.29%	673	59,947	2,637	\$13.49	\$35,570	27.63
	5/2-5/8	2,104,243	4,773	0.23%	15.21%	208	16,485	726	\$14.55	\$10,569	25.14
	5/9-5/15	1,644,996	3,775	0.23%	17.75%	164	15,238	670	\$12.23	\$8,193	31.40
	5/16-5/22	1,445,638	3,396	0.23%	18.62%	165	14,368	632	\$12.37	\$7,820	29.94
	5/23-5/29	1,511,659	3,305	0.22%	18.42%	136	13,856	609	\$14.77	\$8,989	25.10

## Observations

- Monthly Criteo WHPH GRE decreased by 13% which lowered the overall WHPH GRE from 34:1 to 32:1.
- Spend increased 36% MoM which helped attribute to the drop in performance.
- Even with this decrease, Criteo continues to outperform its WHPH GRE benchmark by 1.2x.



# Facebook DPA

\*Goals to be re-evaluated after significant performance.

WHPH GRE\* Goal: 25:1

WHPH RN\* Goal: 6.9k

Current: 9:1

Current: 585

SITE NAME	DATE	TOTAL IMPRESSIONS (DFA)	CLICKS (DFA)	CTR	Conv%	POST-CLICK BOOKINGS (MRDW)	POST IMPRESSION BOOKINGS (100% Attribution from DFA)	TOTAL BOOKINGS (4.35% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Facebook DPA WHPH	Apr	-	-	-	-	-	-	-	-	-	-
	May	214,286	3,166	1.48%	8.60%	32	6,226	272	\$29.81	\$8,115	9.63
	5/2-5/8	21,059	460	2.18%	7.42%	2	783	34	\$14.53	\$496	21.64
	5/9-5/15	69,972	1,044	1.49%	8.00%	7	1,912	83	\$29.30	\$2,446	10.24
	5/16-5/22	70,513	970	1.38%	8.77%	17	1,938	85	\$35.00	\$2,976	7.75
	5/23-5/29	52,742	692	1.31%	10.05%	6	1,593	70	\$31.58	\$2,197	8.78

## Observations

- After launching on May 6, WHPH GRE for Facebook DPA ended at 9.3:1 for the month of May. This is significantly under goal; however, this goal was set to be re-evaluated after we have significant performance to look at
- Since the launch of the Project Orange segments with DPA, we are seeing a wide gap in performance compared to CORE DPA. However, this difference in performance completely aligns with what we see when comparing Criteo and Sojern CORE vs. Project Orange
- It's early on, but an interesting note to call out is how desktop and mobile performance is relatively even; while CORE DPA heavily relies on mobile performance. This is mostly due to the light spend against PO DPA desktop which is something we'll continue to monitor
- Looking ahead to the end of June, WHPH's GRE has been able to increase by 26%. This is due to ongoing optimizations and learnings as we expect performance to continue to improve

# GDN Image Ads

SITE NAME	DATE	TOTAL IMPRESSIONS (AdWords)	CLICKS (AdWords)	CTR	Conv%	POST-CLICK BOOKINGS (DFA)	POST IMPRESSION BOOKINGS (15% Attribution from DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
GDN Image Ads WHPH	Apr	5,242,034	6,262	0.12%	98.33%	796	5,361	\$1.62	\$9,960	210.27
	May	5,110,961	6,167	0.12%	95.12%	839	5,027	\$1.71	\$10,039	192.68
	4/29-5/5	1,448,317	1,763	0.12%	96.27%	262	1,435	\$1.47	\$2,491	220.52
	5/6-5/12	1,550,383	1,744	0.11%	91.18%	235	1,355	\$1.91	\$3,036	171.73
	5/13-5/19	849,475	888	0.10%	115.66%	152	875	\$1.65	\$1,691	206.82
	5/20-5/26	1,262,786	1,772	0.14%	87.55%	190	1,361	\$1.82	\$2,821	182.14

## Observations

- WHPH Image Ad performance was fairly consistent MoM. Post-click bookings slightly increased, but GRE took a slight dip because of a decrease in post-view bookings

# GDN Retargeting (G+BK)

SITE NAME	DATE	TOTAL IMPRESSIONS (AdWords)	CLICKS (AdWords)	CTR	Conv%	POST-CLICK BOOKINGS (DFA)	COST PER BOOKING	TOTAL MEDIA COST	GRE
GDN G+BK WHPH	<i>Apr</i>	<i>2,557,363</i>	<i>4,315</i>	<i>0.17%</i>	<i>17.33%</i>	<i>748</i>	<i>\$9.90</i>	<i>\$7,402</i>	<i>34.25</i>
	<i>May</i>	<i>3,153,668</i>	<i>5,154</i>	<i>0.16%</i>	<i>12.46%</i>	<i>642</i>	<i>\$14.91</i>	<i>\$9,572</i>	<i>22.35</i>
	4/29-5/5	868,758	1,441	0.17%	13.05%	188	\$12.96	\$2,436	25.48
	5/6-5/12	824,011	1,436	0.17%	13.16%	189	\$13.65	\$2,579	21.48
	5/13-5/19	419,447	605	0.14%	20.33%	123	\$9.04	\$1,111	43.31
	5/20-5/26	1,041,452	1,672	0.16%	8.49%	142	\$24.26	\$3,446	14.04

## Observations

- WHPH clicks increased, however Conv% saw a fairly sharp dip in the last week of the month. This resulting in a decrease in clicks and GRE
- Performance has improved for June. With the upcoming budget decrease, budget will be directed away from this partner due to it having the lowest GRE of Google placements

+ Display Creative

# WHPH May Creative Performance

## GDN Image

Room

Pool

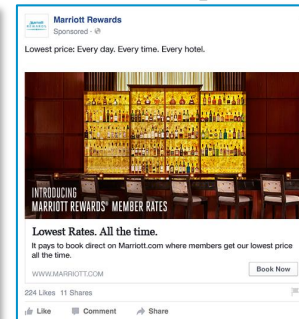
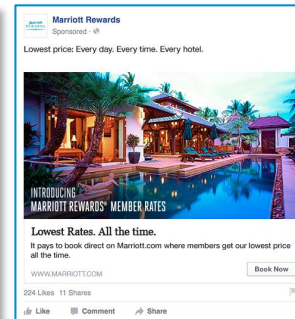
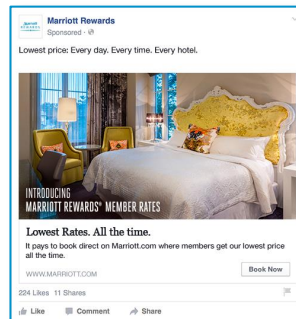
Common Space

## Facebook

Room

Pool

Common Space



Impressions: 1.6M  
CTR: 0.12%  
Conv%: 97.3%  
CPM: \$1.96  
GRE: 197.0

Impressions: 1.8M  
CTR: 0.12%  
Conv%: 91.0%  
CPM: \$2.01  
GRE: 185.7

Impressions: 1.6M  
CTR: 0.12%  
Conv%: 97.6%  
CPM: \$1.92  
GRE: 196.0

Impressions: 720K  
CTR: 0.63%  
Conv%: 9.3%  
CPM: \$9.37  
GRE: 21.1

Impressions: 1.8M  
CTR: 0.66%  
Conv%: 13.0%  
CPM: \$9.57  
GRE: 29.0

Impressions: 489K  
CTR: 0.71%  
Conv%: 14.0%  
CPM: \$10.83  
GRE: 29.0

## Observations

- There did not appear to be a preference to image type in GDN creative as CTR were nearly identical
  - Image impact may have been minimized by copy
- The pool image was used on the landing page and the Pool creative
- In Facebook, Common Space continued to generate a higher CTR
  - Each creatives' CTR dropped MoM by ~0.2%; **Trending & frequency analysis may help determine refresh cycles**

+ Email campaigns

# May '16 WHPH Email overview & MoM trends

May Project Orange	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
Benefits	507.8 K	7.0 K	\$2.7 M	42.2%	11.3%	28.8%	13.8	0.1%
Destinations	507.5 K	1.3 K	\$500.1 K	27.7%	5.6%	16.6%	2.6	0.1%
Offers	465.0 K	2.9 K	\$1.0 M	27.4%	10.6%	21.4%	6.2	0.0%
<b>WHPH Total</b>	<b>1.5 M</b>	<b>11.2 K</b>	<b>\$4.2 M</b>	<b>32.6%</b>	<b>9.5%</b>	<b>24.5%</b>	<b>7.6</b>	<b>0.10%</b>

## Observations

Generated the highest Open rate and 3<sup>rd</sup> highest Click to Open rate YTD

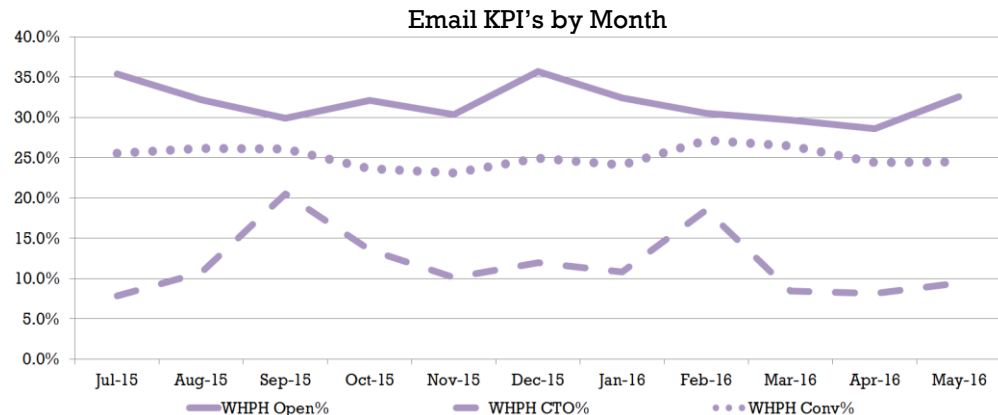
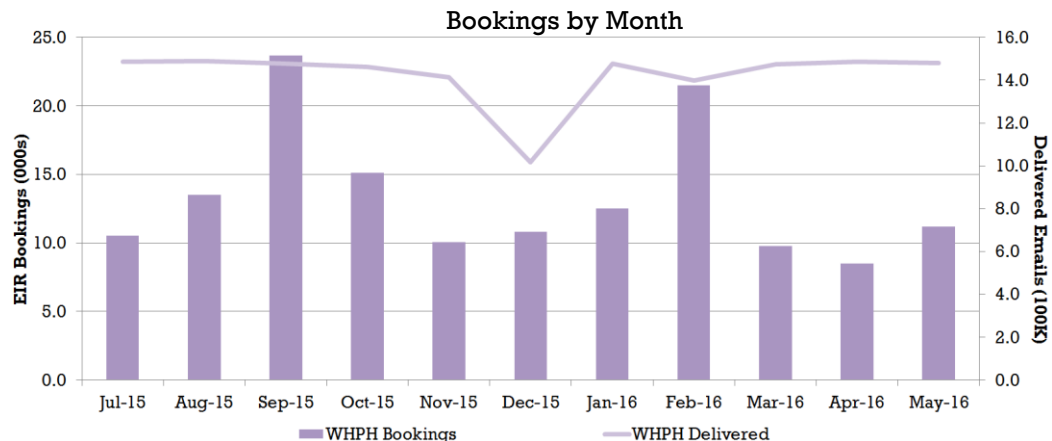
## Benefits

- Highest Open% all-time

## Offers

- Open% was the 2nd highest in 2016

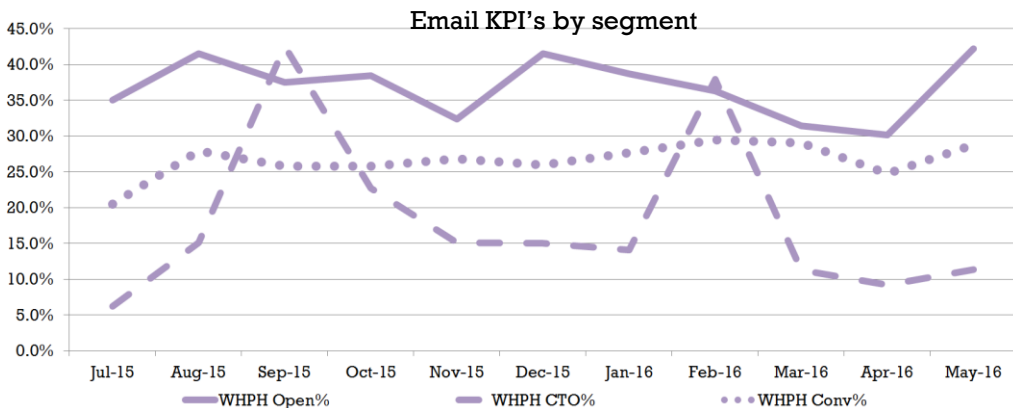
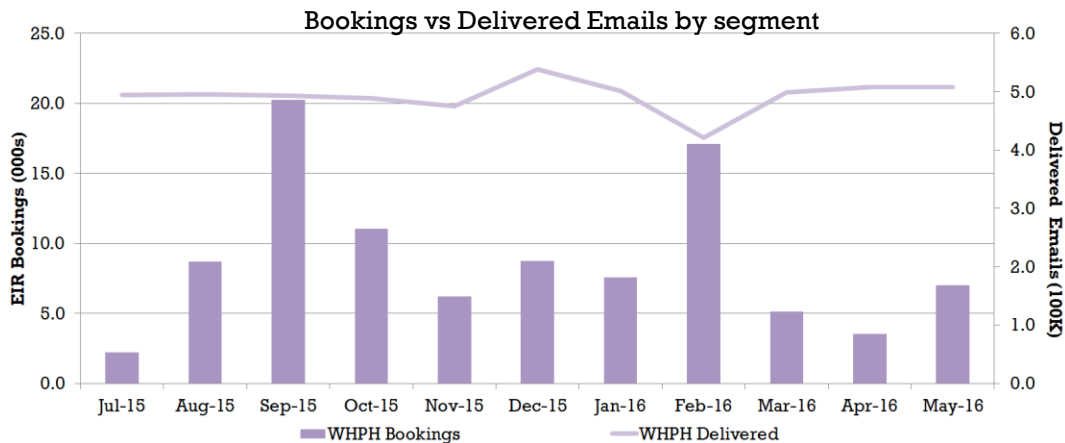
**Destinations** generated the highest Click to open rate YTD in it's new format



# WHPH Benefits overview and MoM trends

## Observations

- Highest Open% all-time  
*Your Account: Work Your New Member Rate*
- Despite a MoM increase CTO% was down 40.2% from to-date average
- 3<sup>rd</sup> highest Conv% since PO launch





# WHPH click engagement was higher with Core versions than Benefits

May eNews/ Benefits	Delivered	Opens	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bkngs/ Dlvd	Unsub%
WHPH eNews	54.2 K	20.1 K	894	\$338.8 K	37.0%	19.4%	23.0%	16.5	0.09%
WHPH Benefits	507.8 K	214.5 K	7.0 K	\$2.67 M	42.2%	11.3%	28.8%	13.8	0.13%
%△					14%	-42%	25%	-16%	

The subject line in the PO versions resonated better than Core versions

Core eNews:

- **Your Account: Introducing Member Rates**
- Your Account: May Updates [for FNAME]
- Your Account: Get the Lowest Rate Every Time

WHPH

Work Your New Member Rates  
(Highest Open%)

CTO delta was consistent with previous months

- Core version had 75 links while Benefits had 38
- June Benefits featured a similar amount of content as Core and initial results suggest a higher Click to Open rate

# WHPH engaged more with Top Offer in Core version than in Benefits

Top Offer had 2.5x the click engagement in Core version

1. Different Copy & CTA; Core version **leveraged “New”** with a **non-booking CTA**
2. Reward Header & Milestone for Benefits versions 2x as high as Core
  - Milestones featured **Near level nights & bonus points per elite status level** which generated high click engagement

### eNews (Core)

**Account Box**  
16% clicks

**Search**  
4% clicks

**Top Offer**  
43% clicks

**Rew - Head**  
9% clicks

### Benefits

**Account Box**  
24% clicks

**Search**  
6% clicks

**Top Offer**  
18% clicks

**Rew - Head**  
10% clicks

**Milestone**  
7% clicks  
50% bonus stays to Platinum

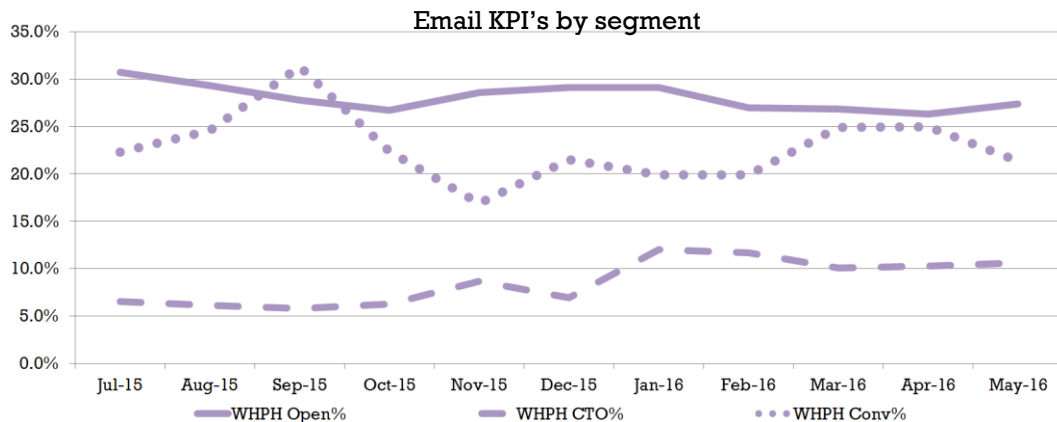
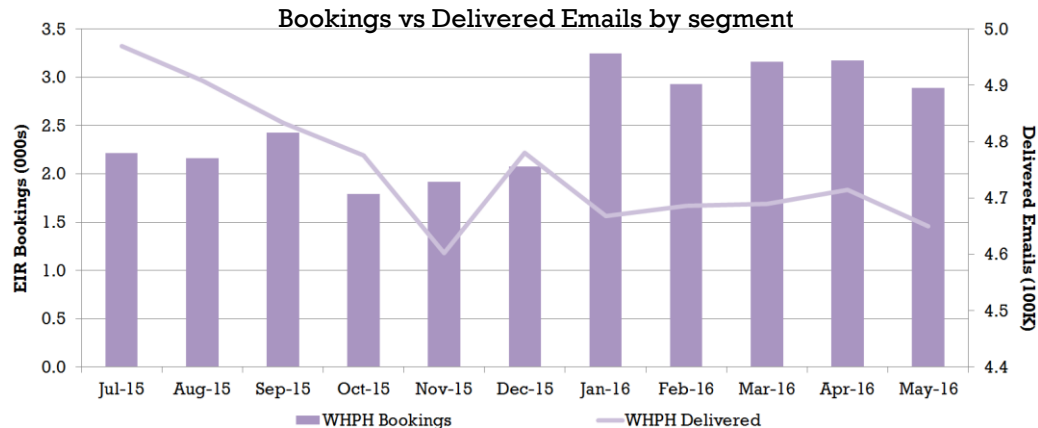
# WHPH Offers overview and MoM trends

## Observations

Open% 2nd highest in 2016

MoM bookings for both segments fell due to decreases in Conv%

Featured the Summer Promo offer which did not appear to create the same click engagement as April's Hawaii/Hilton Head sweepstakes



# WHPH click engagement was higher with Core versions than Offers

May HS/ Offers	Delivered	Opens	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bkngs/ Dlvd	Unsub%
WHPH HS	50.2 K	13.9 K	363	\$145.8 K	27.7%	12.2%	21.5%	7.2	0.04%
WHPH Offers	465.0 K	127.3 K	2.9 K	\$1.04 M	27.4%	10.6%	21.4%	6.2	0.04%
%△					-1%	-13%	-1%	-14%	

While TSAT engagement was similar, WHPH click engagement was higher with Core versions than Offers

1. **Hotel Specials featured eBreaks while WHPH Offers did not**
2. **There were design and copy differences between featured offers**

# 1. eBreaks module added incremental clicks to Hotel Specials for WHPH

## Observations

Hotel Specials featured **eBreaks** module while WHPH Offers did not and likely added incremental clicks & bookings

1. WHPH overall click engagement was higher with Hotel Specials than Offers
  - Hotel Specials generated a 12.2% unique Click to open rate vs 10.6% for Offers
2. eBreaks generated 6% of Hotel Specials clicks for WHPH & generated a 22% Conv%, higher than any content link
3. WHPH generated incremental bookings with Hotel Specials vs Offers
  - Hotel Specials generated 2.6% booking per open rate vs 2.3%; statistically significant

**Add eBreaks to WHPH Offers to generate incremental value; consider testing alternate module to identify value of eBreaks**


## WHPH Hotel Specials

The screenshot displays the WHPH Hotel Specials webpage. At the top, there's a header with the Marriott Rewards logo and a search bar. Below the header, there are several promotional banners and lists of offers. A prominent blue callout box highlights 'Getaways' with '13% clicks, 11% bks'. Another blue callout box highlights 'Experiences' with '6% clicks, 5% bks'. A green callout box at the bottom highlights 'eBreaks' with '6% Clicks'. The page also features a map of the United States with various locations marked, and a list of offers including 'Gaylord Hotels', 'Miami from \$134', 'L.A. Live from \$319', 'Arizona from \$245', and 'Nashville from \$189'. The overall layout is clean and professional, with a focus on travel and hospitality.

# 2. Offer price may have increased click engagement for both segments over body copy

## Core Hotel Specials Experiences Section


★ Beach & City Deals See All



Hawaii Wants You to Visit, Mitchell

Beach it up for five or more nights in Waikiki and earn 5,000 bonus points.


**Get 5,000 Points**



It's Beach Season in the South


Get your toes in the sand from Myrtle Beach, SC to Ponte Vedra Beach, FL.

**From \$149**




Long Weekend in NYC? Check!

From \$159



Save Big in Downtown Chicago

From \$119




Show Las Vegas Who's Boss

From \$104

## WHPH Offers Experiences Section


★ Conquer Your Next Escape See All



Waikiki Beach Wants a Meeting

Stay five or more nights in Hawaii and give your points a major boost.


**Earn 5K Points**



Head South for the Summer


Get your vacation on the books at resorts from Myrtle Beach to Ponte Vedra Beach.

**Book the Beach**




Long Weekend in NYC? Check!

Book early and save up to 15% on weekend stays in the heart of the Big Apple.



Save Big in Downtown Chicago

Take a break from the meeting room to explore the Windy City on your next trip.



Show Las Vegas Who's Boss

Double down with 20% off 2 nights or up the ante with 30% off 3 nights. Jackpot!

Decrease in link click engagement compared to respective PO segment & featured offer

-69%

-36%

-32%



# Impact of design & copy treatments were unclear

## Observations

Summer Promo Sweeps in Hotel Specials generated over **10x** the click engagement Core version to WHPH

## Variations in how this promotion was featured inhibit actionable learning

- Section headline & body copy CTA
- Image color hue
- Positioning of surrounding offers
- Audience size of Global control WHPH

**There may be beneficial learning by serving segments with identical treatments**

## WHPH Hotel Specials Getaways Section

This screenshot shows the 'Get Away This Summer' promotion in the WHPH Hotel Specials Getaways Section. The main banner features a blue background with a couple embracing. Below the banner, there are two smaller promotional tiles. The first tile, 'Summer Cruises: Earn Double', shows a woman on a ship deck. The second tile, 'Cheap Flights to Atlantis', shows the Atlantis resort. Both tiles have blue 'Book Now' buttons. A blue callout box highlights a 1.37% link CTO% for the main banner.

**Get Away This Summer** See All

Win 100,000 Points  
Earn up to 10,000 bonus points – plus a chance to win our summer sweepstakes.

Sweet! Sign Me Up

**1.37% link CTO%**

**Summer Cruises: Earn Double**  
Set sail and earn 6 points per dollar, up to 60,000 points.  
Book Now

**Cheap Flights to Atlantis**  
Get an instant \$250 airfare credit to the Bahamas & find your ahhh at Mandara Spa.  
Your \$250 Credit

## WHPH Offers Getaways Section

This screenshot shows the 'Earn More This Summer' promotion in the WHPH Offers Getaways Section. The main banner features a blue background with a couple embracing. Below the banner, there are two smaller promotional tiles. The first tile, 'Earn 60,000 Points While Island Hopping', shows a woman on a ship deck. The second tile, 'Save \$250 on Your Flight to Atlantis', shows a lounge area. Both tiles have blue 'Book Now' buttons. A blue callout box highlights a .012% link CTO% for the main banner.

**Earn More This Summer** See All

Win 100,000 Points  
Earn bonus points – plus a chance to win our sweepstakes. Treat yourself to a rewarding summer.

Enter to Win

**.012% link CTO%**

**Earn 60,000 Points While Island Hopping**  
Double your points. Book by June 2 and earn 6 points per dollar.  
Book Now

**Save \$250 on Your Flight to Atlantis**  
Get your airfare credit instantly and work your VIP status in the Bahamas.  
Book Your Trip

# WHPH Destinations overview and MoM trends

## Observations

**Template continued to evolve as May Destinations focused on three destinations as long-weekend travel inspiration**

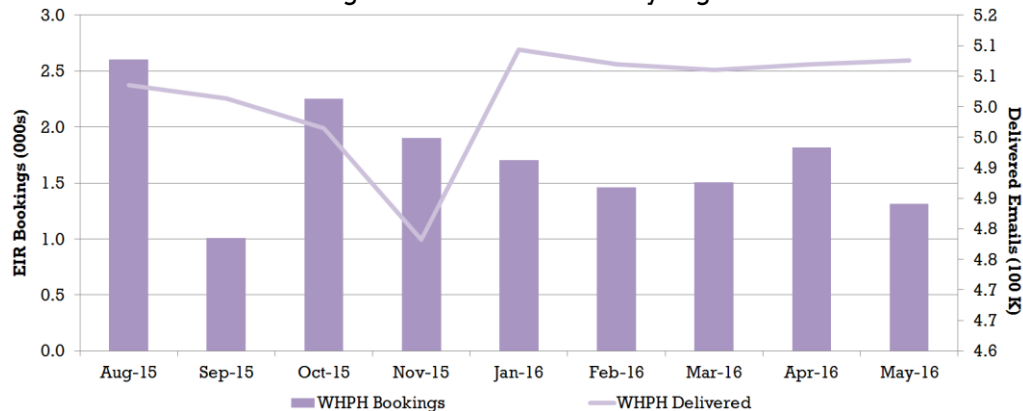
## WHPH

- Click to Open rate was the highest YTD
- While not an objective, Conv% decreased across all sections & may be due to direct linking to Marriott Traveler

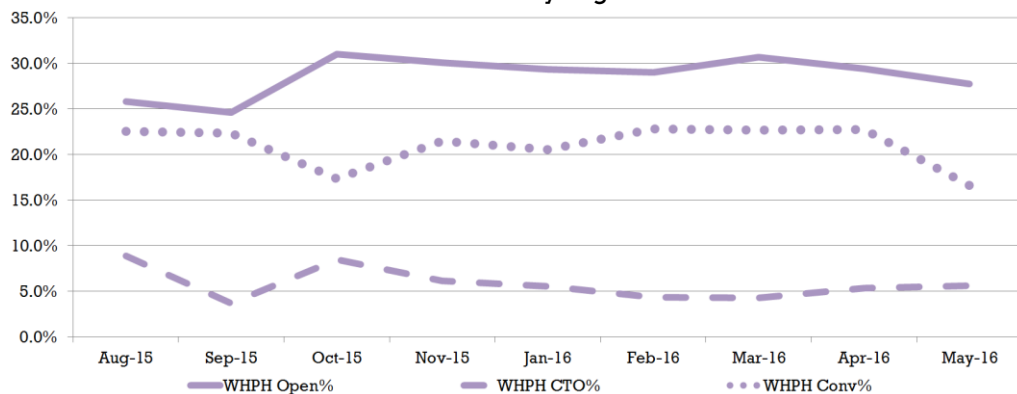
Subject line testing centered around Memorial Day long weekend travel inspiration (winner TBD)

- **3 Days in Nashville, Santa Monica or Barcelona**
- **3-Day Weekends to Blow. Your. Mind.**
- Jim's Memorial Day Weekend Trip Planner

Bookings vs Delivered Emails by segment



Email KPI's by segment





# Overall WHPH interaction with new template changed significantly compared to TSAT

## WHPH Observations

Greater visual emphasis on featured destinations than previous months may have contributed to:

- Highest overall CTO% (5.6%) YTD
- Section generated 62% of email clicks; previous months sections typically generate ~21%

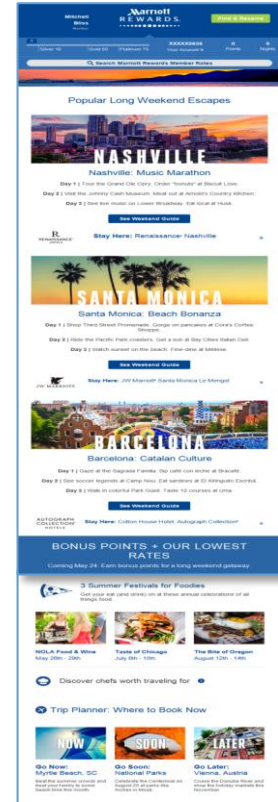
**This treatment appeared to successfully engage WHPH**

Note: overall conversion rate negatively impacted (not campaign objective)

- YTD Conv% average: 22%
- May Conv% ~15%\*

\* Includes Core and WHPH version

**While a number of factors may have caused greater WHPH click engagement that should be leveraged, bookings may have been increased by directly linking to site**



# WHPH engagement varied against Core vs PO specific versions

May Destinations	Delivered	Opens	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bkngs/ Dlvd	Unsub%
WHPH Core	54.2 K	14.7 K	112	\$39.0 K	27.1%	5.3%	14.5%	2.1	0.12%
WHPH PO	507.5 K	140.8 K	1.3 K	\$500.1 K	27.7%	5.6%	16.6%	2.6	0.14%
%△					2%	7%	15%	25%	

WHPH click and conversion engagement appeared to be higher with the PO version but was not statistically significant (only Open rate)

- PO version Conv% tended to be higher across nearly all links than Core (Header, Ft, Destinations...)

# WHPH Conversion rate was higher across most links in WHPH Destinations



**% difference in Conversion rate between Core & PO Destinations**

**WHPH PO vs Core generated higher Conv% across nearly all link**

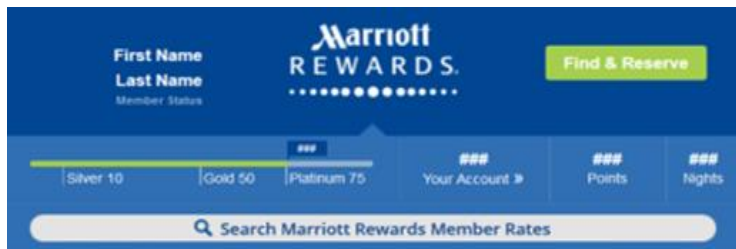
**Why did these differences occur in nearly similar treatments ?**

**Potential reasons...**

- Multiple content & copy variations
- Global control segments are small (~50 K) so results aren't significant
- Destinations is relatively new communication to Core audience
- New PO members are added to PO version audience
- Other factors more influential than PO segmentation

**These results may be due to a number of factors, consider deploying the exact same version of Destinations to all audiences for one month**

# There may be an opportunity to test Search bar for WHPH in Destinations



Click% of Total	Core Version			PO Version	
	Core	TSAT	WHPH	TSAT	WHPH
Destinations Search	8.0%	8.3%	4.2%	8.8%	3.8%
HS/Offers Search	10.0%	9.4%	5.5%	9.1%	5.8%

## Observations

WHPH click engagement with Search was nearly half as other segments

Search Bar was among the lowest clicked module in May

Advantages of removal of search

- Less clutter in Header area
- Increased focus on curated content

**Consider a test to see if there is incremental value in Search to WHPH in Destinations**

# May '16 Key Takeaways

- ❖ Paid Media: continue to monitor progress of optimizations to provide scale against efficiency gains
- ❖ eBreaks module continued to add incremental clicks & bookings
  - Feature to WHPH (Benefits & Offers)
  - Consider testing to better understand value (e.g. eBreaks vs Offer-type vs extra module)
- ❖ There may be creative fatigue in the same creative that runs over a month; a daily trend and frequency analysis may identify optimal refresh cycles
- ❖ WHPH appeared to respond well to May Destinations layout and treatment & should be further understood to leverage
- ❖ Serving identical emails (Destinations) to Global Control and TSATs will enable benchmarking control & segment differences; **Planned for July Destinations**

+ Acquisition





# Project Orange Test Results



MEMBER RATES



## Executive Summary

Target	WHPH	TSAT	WHPH-LAL	TSAT-LAL
<b>Impressions</b>	91,730	124,981	209,846	195,261
<b>Link Clicks*</b> <i>*Overall LCR of MRMR campaign on FB: 0.54%</i>	440	704	613	680
<b>LCR</b>	0.48%	0.56%	0.29%	0.35%
<b>Enrollments (7 day click)</b>	10	12	6	18
<b>Enrollments (7 day view)</b>	28	28	16	16
<b>Enrollments (total)</b>	38	40	22	34
<b>CPA*</b> <i>*Overall CPA of MRMR campaign on FB: \$19.37</i>	\$16.87	\$23.17	\$29.11	\$19.07
<b>Above / Below CPA Benchmark?</b>				

# Project Orange Test Results



MEMBER RATES

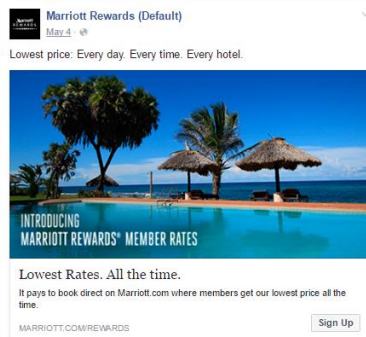


## Target Performance

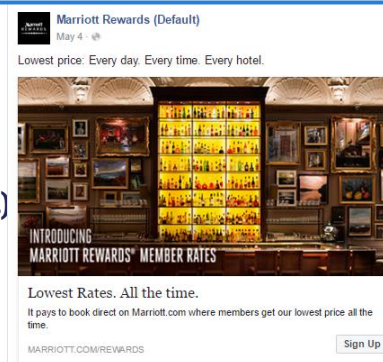


## Key Takeaways:

- The WHPH and TSAT-Lookalike segments both performed above benchmark, with the WHPH segment driving the 2<sup>nd</sup> most efficient CPA out of all targeting during the MRMR campaign
  - MEC recommends continuing to target these 2 segments throughout the 2016 US Acquisition campaign on Facebook, monitoring performance bi-weekly to evaluate frequency and possible audience fatigue for the smaller WHPH audience segment
- The TSAT and WHPH-Lookalike segments were the 2 poorest performing targets in terms of CPA.
  - MEC recommends pausing these segments for the remainder of the 2016 campaign
- Top creative for 3 of the 4 tested segments included the pool image.
  - MEC recommends focusing on destination-based images for future PO content



**Top Creative**  
(in terms of CPA + LCR)



**Bottom Creative**  
(in terms of CPA + LCR)



# Digital Segment Results



**MEMBER RATES**



## Executive Summary

	WHPH	TSAT
<b>Impressions</b>	885,626	783,575
<b>Clicks</b>	109	144
<b>CTR</b>	0.01%	0.02%
<b>Spend</b>	\$2,816	\$2,509
<b>Enrollments</b>	3	13
<b>CPA</b>	\$939	\$193

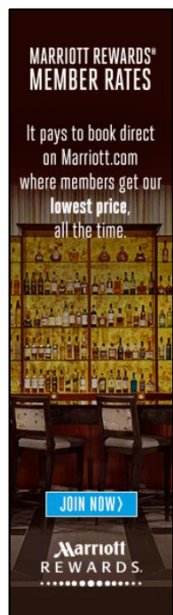
**BETTER  
PERFORMER**

### Key Takeaways:

- Project Orange non-member targeting against the MRMR ads launched with Turbine on May 10. Through June 19, overall CPA is at \$333.
- Surprisingly, the TSAT segment is performing 79% better than the WHPH segment, but this is on around 100k less impressions.
  - Typically we see this level of performance split within our booking focused efforts skewed in the opposite direction.
- Compared to our CORE non-member targeting, Turbine is currently driving a \$133 CPA in the US. We don't expect Project Orange to match this level of performance; however, the PO CPA should be more in line with where TSAT is performing.
- Keep in mind there is less than \$3k spend against each segment and typically we need more volume of user action to garner insights and make optimizations. Therefore, we expect WHPH to increase performance and begin to outperform TSAT as our historical performance has shown.
  - However, since this historical data is booking driven, if we continue to see enrollment performance favor TSAT this may indicate that this audience is better fitted to support enrollment goals.



### WHPH



**CTR:**  
**0.009%**  
**CPA: \$834**



**CTR:**  
**0.016%**  
**CPA: \$991**

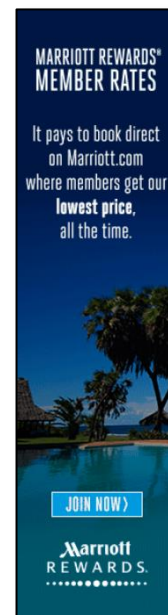


**CTR:**  
**0.012%**  
**CPA: \$991**

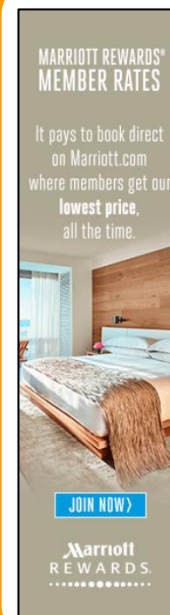
### TSAT



**CTR:**  
**0.015%**  
**CPA: \$279**



**CTR:**  
**0.020%**  
**CPA: \$418**



**CTR:**  
**0.020%**  
**CPA: \$105**

# May Non-Member WHPH Benefits

**Account Box**  
31%, 0 bks

**Search**  
8%, 1 bks

**Top Offer**  
24%, 0 bks

**Top Offer 2**  
7%, 0 bks

**Top Offer 3**  
5%, 0 bks

**City Scene**  
20%, 0 bks

## TSAT

*Stop Price Shopping &  
Get Our Lowest Rate*

## WHPH

*Don't Work so Hard to  
Find Low Rates*

May Non-Member Benefits	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
WHPH	5.9 K	2	\$1.0 K	25.4%	1.6%	8.3%	0.3	0.5%
TSAT	43.8 K	1	\$418	24.3%	1.8%	0.5%	0.0	0.4%

## Observations

- The Non-Member version of Benefits featured Member Rates
- Enrollments were not tracked towards this effort
- Compared to May, April click engagements were over twice as high:  
TSAT: 4.8% CTO%  
WHPH: 4.2% CTO%
- And generated a total of 12 enrollments
- City scene (ft San Antonio) generated close to the same number of clicks as the Top Offer

**Account Box**  
29%, 0 bks

**Search**  
4%, 0 bks

**Top Offer**  
21%, 0 bks

**Top Offer 2**  
7%, 0 bks

**Top Offer 3**  
14%, 0 bks

**City Scene**  
21%, 0 bks

**Get Away to Hill Country**, FNAME]  
Experience the unique culture, natural beauty and deep history of this Texas town.



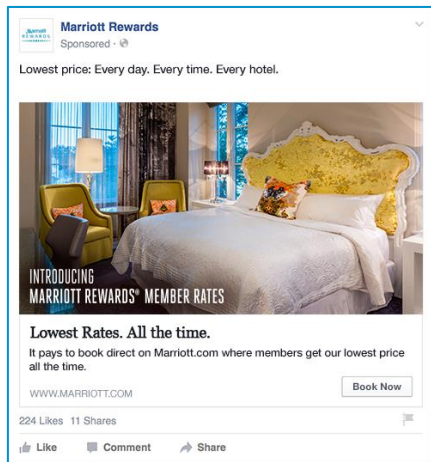
**JW Marriott San Antonio Hill Country**  
Find your spirit at the Lantana Spa, go for a swim in the adults-only infinity pool or float along the lazy river.



# Appendix

# WHPH Facebook Creative April vs May

## Room



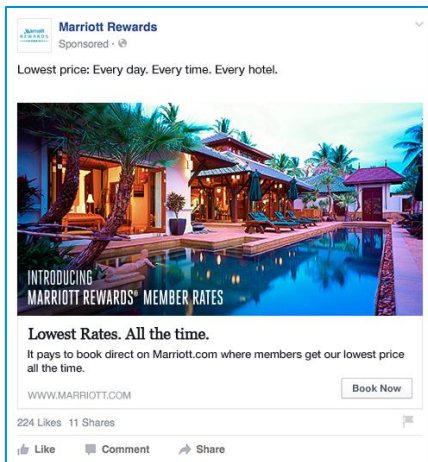
### APRIL

**Impressions:** 353K  
**CTR:** 0.88%  
**Conv%:** 8.7%  
**CPM:** \$13.31  
**GRE:** 16.1

### MAY

**Impressions:** 720K  
**CTR:** 0.63%  
**Conv%:** 9.3%  
**CPM:** \$9.37  
**GRE:** 21.1

## Pool



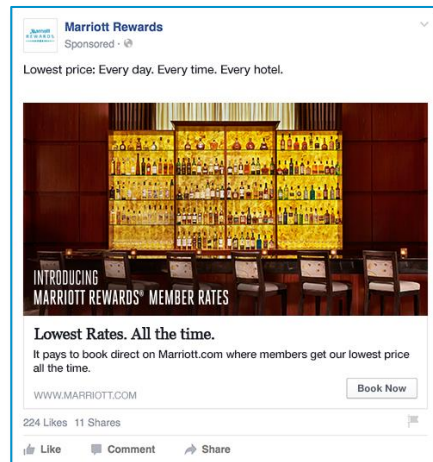
### APRIL

**Impressions:** 1.4M  
**CTR:** 0.90%  
**Conv%:** 10.8%  
**CPM:** \$13.71  
**GRE:** 19.4

### MAY

**Impressions:** 1.8M  
**CTR:** 0.66%  
**Conv%:** 13.0%  
**CPM:** \$9.57  
**GRE:** 29.0

## Common Space



### APRIL

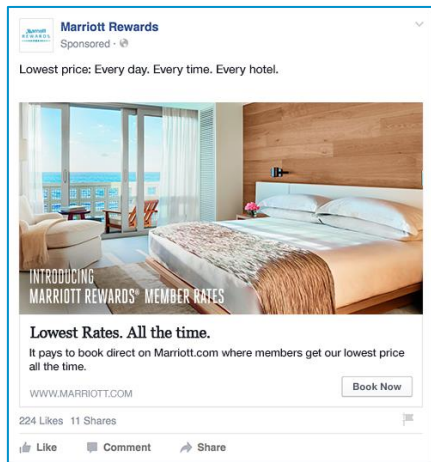
**Impressions:** 629K  
**CTR:** 0.89%  
**Conv%:** 16.9%  
**CPM:** \$13.27  
**GRE:** 26.8

### MAY

**Impressions:** 489K  
**CTR:** 0.71%  
**Conv%:** 14.0%  
**CPM:** \$10.83  
**GRE:** 29.0

# TSAT Facebook Creative April vs May

## Room



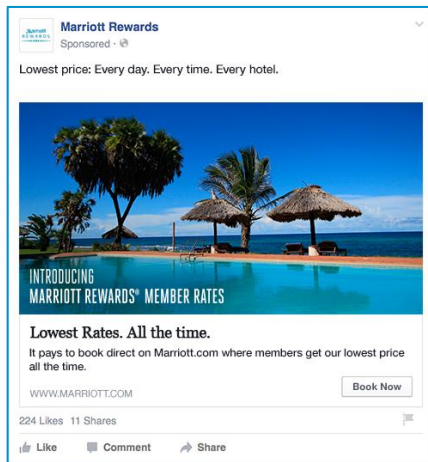
### APRIL

**Impressions:** 275K  
**CTR:** 0.84%  
**Conv%:** 5.5%  
**CPM:** \$11.09  
**GRE:** 12.4

### MAY

**Impressions:** 514K  
**CTR:** 0.75%  
**Conv%:** 4.4%  
**CPM:** \$8.57  
**GRE:** 11.6

## Pool



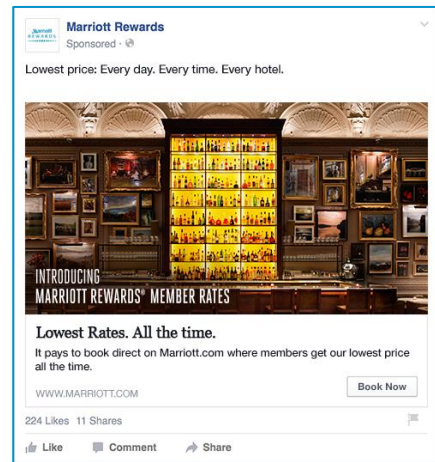
### APRIL

**Impressions:** 398K  
**CTR:** 0.91%  
**Conv%:** 3.8%  
**CPM:** \$11.50  
**GRE:** 7.2

### MAY

**Impressions:** 417K  
**CTR:** 0.79%  
**Conv%:** 3.8%  
**CPM:** \$8.08  
**GRE:** 10.5

## Common Space



### APRIL

**Impressions:** 705K  
**CTR:** 1.05%  
**Conv%:** 4.6%  
**CPM:** \$13.24  
**GRE:** 9.1

### MAY

**Impressions:** 367K  
**CTR:** 0.80%  
**Conv%:** 5.0%  
**CPM:** \$9.96  
**GRE:** 11.5



# Summer Promo Solo

Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/ Del (K)
396.7 K	13.5 K	\$4.8 M	41.2%	40.7%	20.3%	34.0
			77%	134%	125%	832%

First Name  
Last Name  
Member Status

Marriott  
REWARDS.  
.....

Find & Reserve

###

Silver 10

Gold 50


Platinum 75

### Your Account »

### Points

### Nights

Search Marriott Rewards Member Rates




## SCORE! ENTER TO WIN 100,000 POINTS!

Earn up to [10,000] bonus points – plus a chance to win 100,000 points in our summer sweepstakes. Where will you spend your winnings?

[Make 6 stays\* by Sept. 5, 2016. You'll get 2,000 bonus points on each after the first one.]

Enter to Win!

\*A 'stay' is defined as consecutive nights spent at the same hotel, regardless of check-in/check-out activity.




### NEED TRAVEL IDEAS?


Wondering where to earn or spend your points this summer? Check out these trip ideas.


»


Every Day. Every Stay. Every Time.


Get our lowest price when you book direct.


 Our Brands


 Travel Ideas

 Mobile App



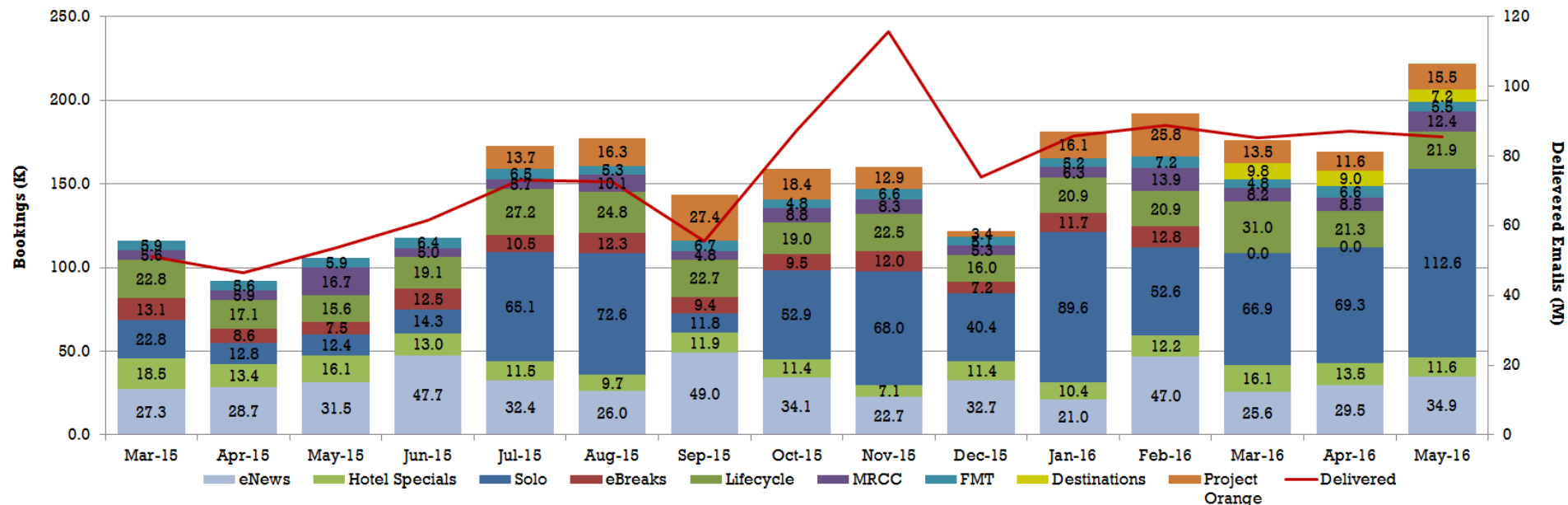






75

# Executive Summary: MoM campaign trends



## Observations:

Elite Benefits and Summer Bonus Solos accounted for 24.0% of email deliveries and 35.0% of bookings



# 2016 Paid Display Goals

Segment	Tactic	GRE EOY Goal (:1)	RNs	Notes
WHPH	Criteo	14.5	41,000	Based on current RN pacing against remaining 2016 spend.
WHPH	Sojern	6	3,900	Based on current RN pacing against remaining 2016 spend.
WHPH	Facebook DPA	25	6,908	Reassess after launch, based on MEC and FB Projection.
WHPH	Facebook Direct	27	22,900	Based on current RN pacing against remaining 2016 spend. GRE to be reassessed after rel-launch with DPA launch.
TSAT	Criteo	6	7,820	Based on current RN pacing against remaining 2016 spend.
TSAT	Sojern	4	880	Based on current RN pacing against remaining 2016 spend.
TSAT	Facebook DPA	20	2,141	Reassess after launch, based on MEC and FB Projection.
TSAT	Facebook Direct	9	4,200	Based on current RN pacing against remaining 2016 spend. GRE to be reassessed after rel-launch with DPA launch.

# 2016 Paid Search Goals

<b>Segment</b>	<b>Tactic</b>	<b>GRE EOY Goal (:1)</b>
TSAT	Dynamic Search Ads	50.0
TSAT	GDN text (G+BK)	12.0
TSAT	GDN Image Ads (G+BK)	75.0
WHPH	Dynamic Search Ads	62.0
WHPH	GDN text (G+BK)	35.0
WHPH	GDN Image Ads (G+BK)	205.0

# Glossary of definitions

Open rate/Open%	Ratio of email opens to emails delivered
Click rate/CTR/CTR%	For Paid Media, ratio of clicks to impressions; For email, ratio of email clicks to emails delivered
Click to Open rate/CTOR/CTO%	Ratio of email clicks to email opens; a better measure of engagement with content of email than the above CTR
Click%	Percentage of total clicks generated by an email
Conversion rate/Booking rate	Ratio of bookings to clicks (Paid Media or Email); in some situations for email, Conversion rate is expressed as ratio of bookings to delivered emails
EIR	Email Influence Revenue; 7-day attribution window of bookings against email clicks
Booking per Delivered	Ratio of bookings against emails delivered (bookings/email delivered x 1,000)
GRE	Paid Media ROI KPI; (Revenue/Cost-1)

# Booking attribution legend

Channel	Click bookings			View-thru bookings		Total bookings & revenue
	Clicks	& revenue	Window	& revenue	Window	
GDN (text)	AdWords	DFA	7-Day (DFA)	N/A	7-Day	DFA clicks
GDN Image ads	AdWords	DFA	7-Day (DFA)	15% DFA	7-Day	DFA clicks+15% DFA view thorough
Dynamic Search Ads	AdWords	DFA	7-Day (DFA)	N/A	7-Day	DFA clicks
Paid Search (MF+TBPS)	Google	DFA	7-Day (DFA)	N/A	7-Day	DFA clicks
Criteo	DFA	MRDW	7-Day (DFA)	100% DFA	7-Day	(MRDW click + 100% view-through)*4.35%
Sojern	DFA	MRDW	7-Day (DFA)	15% DFA	7-Day	MRDW click + 15% DFA view-through
Facebook Direct Targeting	FB	MRDW	7-Day (FB)	15% FB	7-Day	MRDW click + 15% FB view-through
Facebook DPA	FB	MRDW	7-Day (FB)	15% FB	7-Day	(MRDW click + 100% view-through)*4.35%
Criteo LiveRamp	DFA	MRDW	7-Day (DFA)	15% DFA	7-Day	MRDW click + 15% DFA view-through
Facebook LAL	FB	MRDW	7-Day (FB)	15% FB	7-Day	MRDW click + 15% FB view-through
GDN LiveRamp	AdWords	DFA	7-Day (DFA)	15% FB	7-Day	DFA click + 15% FB view-through

# Yahoo! Native relaunched w/o 5/13

SITE NAME	DATE	TOTAL IMPRESSIONS	CLICKS	CTR	Conv%	POST-CLICK BOOKINGS	POST IMPRESSION BOOKINGS (15% Attribution)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Yahoo! Native WHPH	<b>Apr</b>	<b>149,995</b>	<b>21</b>	<b>0.01%</b>	<b>418.33%</b>	<b>7</b>	<b>81</b>	<b>\$0.24</b>	<b>\$21</b>	<b>1,629.87</b>
	<b>May</b>	<b>57,331</b>	<b>28</b>	<b>0.05%</b>	<b>114.64%</b>	<b>0</b>	<b>32</b>	<b>\$3.49</b>	<b>\$112</b>	<b>93.21</b>
	5/13-5/19	21,694	23	0.11%	16.96%	0	4	\$23.59	\$92	9.34
	5/20-5/26	35,637	5	0.01%	564.00%	0	28	\$0.71	\$20	479.02

# Yahoo! Native relaunched w/o 5/13

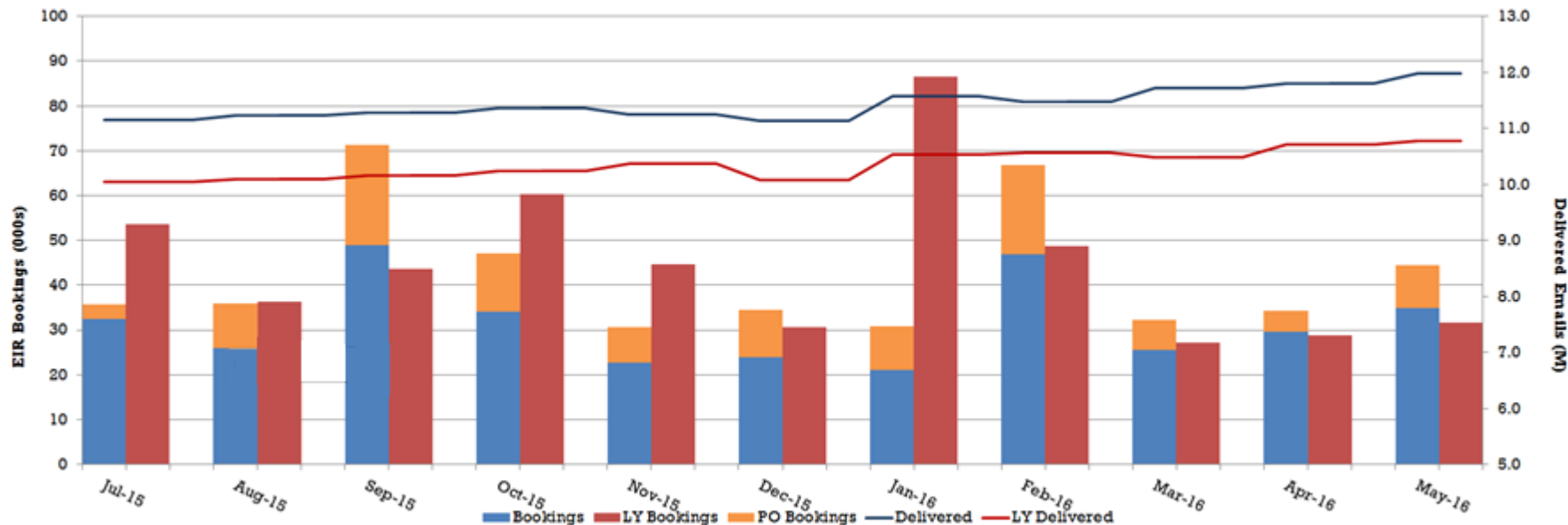
SITE NAME	DATE	TOTAL IMPRESSIONS	CLICKS	CTR	Conv%	POST-CLICK BOOKINGS	POST IMPRESSION BOOKINGS (15% Attribution)	COST PER BOOKING	TOTAL MEDIA COST	GRE
Yahoo! Native TSAT	<i>Apr</i>	<i>158,637</i>	<i>46</i>	<i>0.03%</i>	<i>12.93%</i>	<i>4</i>	<i>2</i>	<i>\$5.83</i>	<i>\$35</i>	<i>37.25</i>
	<i>May</i>	<i>141,283</i>	<i>31</i>	<i>0.02%</i>	<i>41.61%</i>	<i>0</i>	<i>13</i>	<i>\$9.61</i>	<i>\$124</i>	<i>31.76</i>
	5/13-5/19	23,668	17	0.07%	2.65%	0	0	\$151.11	\$68	0.20
	5/20-5/26	117,615	14	0.01%	88.93%	0	12	\$4.50	\$56	70.09

# + May 2016

## Email Overview

# May '16 Core eNews generated 11% more bookings YoY than May '15 eNews

YoY eNews vs eNews+Benefits



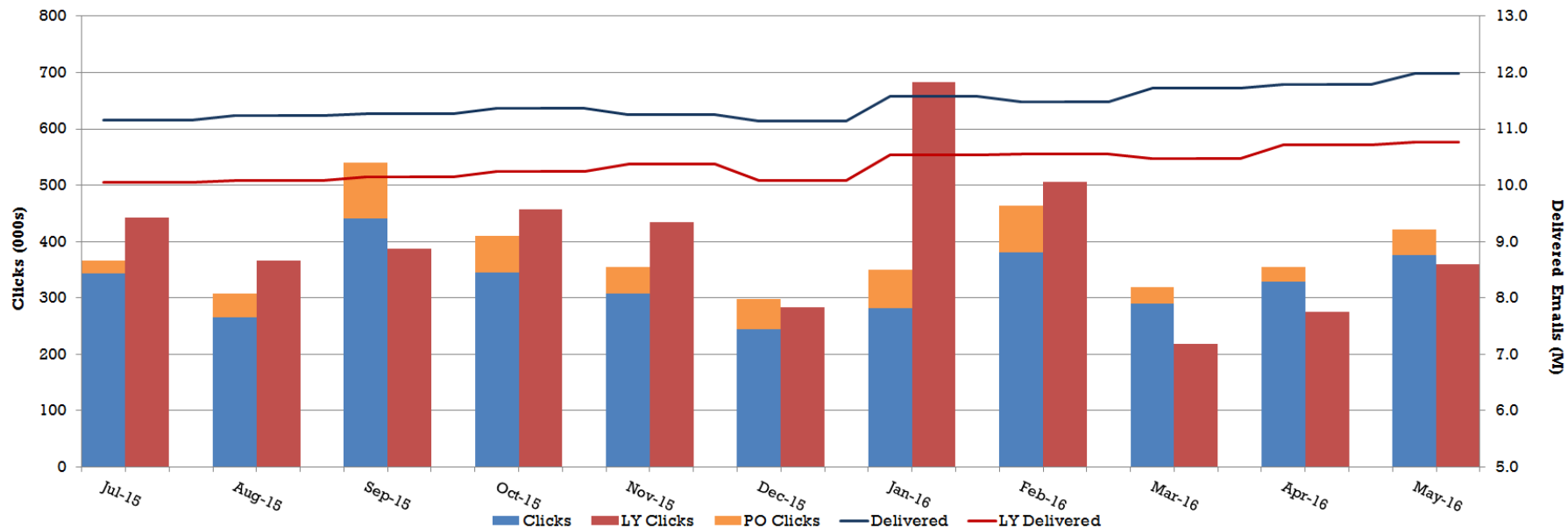
## Observations:

- eNews Core generated more bookings than 2015 eNews did to the entire audience

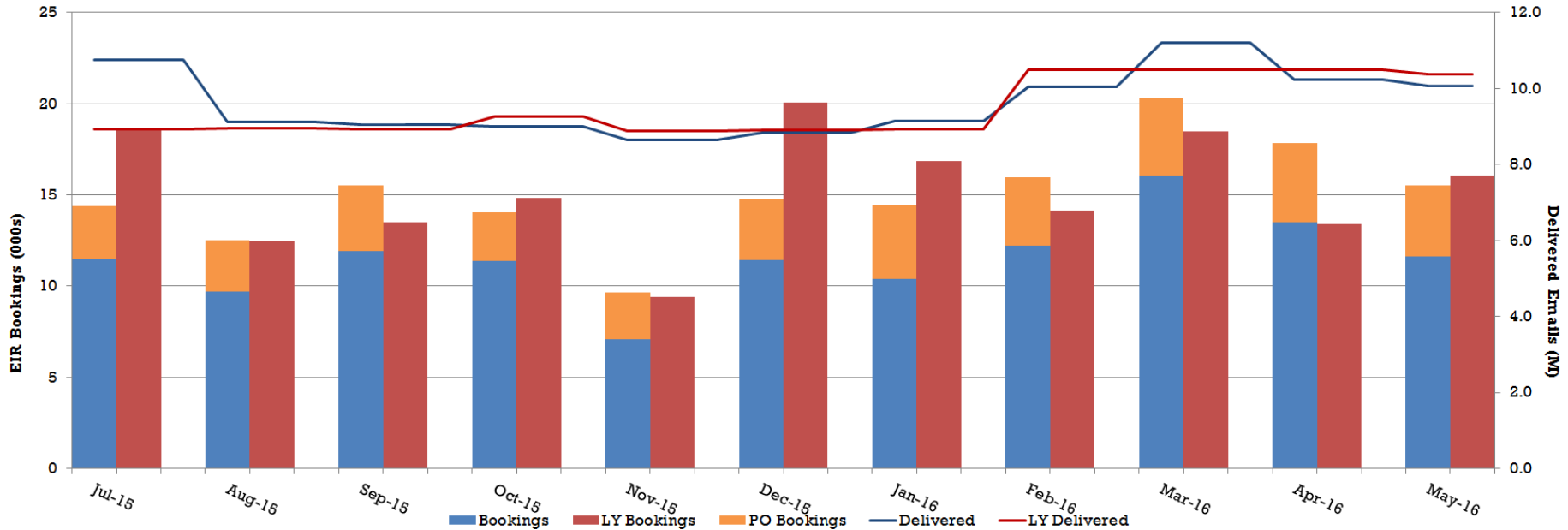


# May '16 Core eNews generated 4% more clicks YoY than May '15 eNews

**YoY eNews vs eNews+Benefits**



# Hotel Specials/Offers bookings fell MoM & YoY



## Observations

Hotel Specials '15 bookings surpassed Hotel Specials '16 & Offers for the first time in 3 months due to:

- 3% YoY drop in emails delivered & bookings
- Click engagement with Field Offers in May '15 was the 2<sup>nd</sup> highest clicks for that section
- The Summer Promotion was featured in the top position in Getaways & did not attract the same click engagement as the previous months Hawaii/Hilton Head sweepstakes



TSAT

# TSAT Benefits overview and MoM trends

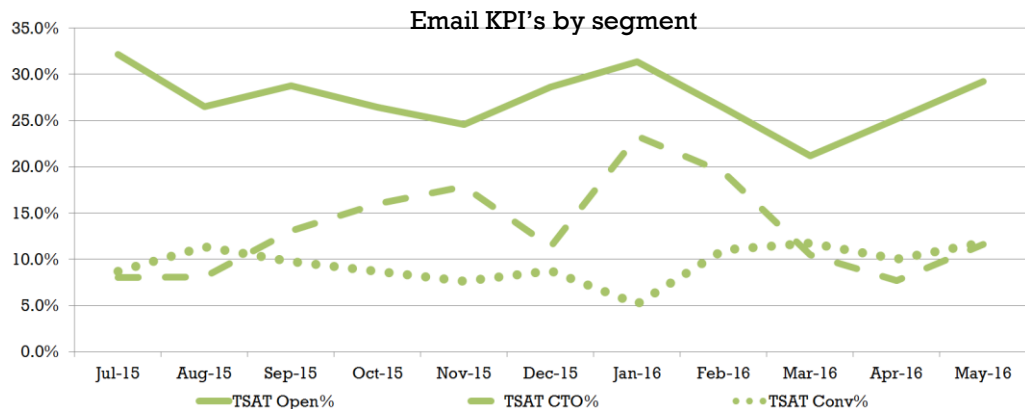
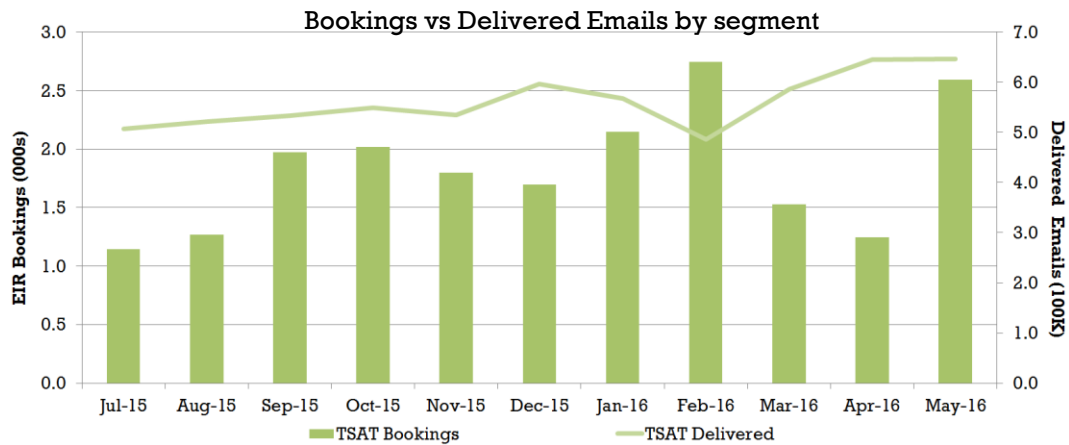
## Observations

### Overall

- Open% was an all time high (35%) with TSAT generating the 3<sup>rd</sup> highest; campaign Conv% was also above average, especially for not promoting MegaBonus

### TSAT

- Open% was the 3<sup>rd</sup> highest since PO launch
- *Your Account: Get The Lowest Rate Every Time*
- CTO% was down 14.1% from to-date average
- Conv% was the highest of all time at 11.8%



# May TSAT Benefits

May Benefits	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
TSAT	647.2 K	2.6 K	\$975.1 K	29.2%	11.6%	11.8%	4.0	0.2%

## Observations

Top Offer featuring Member Rates drew the 2<sup>nd</sup> largest % of clicks compared to months that did not feature MegaBonus and had it's best Conv% of all time at 11.4%

Rewards saw the greatest % of clicks (29.5%) and Conv% (7.8%) since PO launch

- Section Header = 44.8% of Rewards Clicks; 4.9% Conv%
- Milestone = 24.7% of Rewards Clicks; 18.6% Conv%
  - Basic; X nights to Silver = 6.3% of Rewards Clicks; 10.0% Conv%
  - Earn 25% with Gold = 6.1% of Rewards Clicks; 25.2% Conv%

9% ebreaKs generated 9% of email clicks, well above average of sections low below the fold

Account Box  
26% clks, 37% bks

Search  
10% clks, 11% bks

Top Offer  
17% clks, 19% bks

Top Offer 2  
1% clks, 0.4% bks

Rewards  
26% clks, 22% bks

Redeem - Hotel  
4% clks, 2% bks

Hotel Openings  
4% clks, 2% bks

City Scene  
3% clks, 1% bks

eBreaks  
9% clks, 5% bks

Marriott Rewards® Member Rates Are Here

Get our lowest price when you book direct on Marriott.com. Any season, any city, anytime.

Book Now

Top Offer 2  
1% clks, 0.4% bks

Rewards  
26% clks, 22% bks

Account Security Exam Lecture Video (L3)

Learn about our latest security updates and how to protect your Marriott Rewards account. This is a required exam for all Marriott Rewards members.

Download the Perfect Travel Companion

Book your room, check in, make requests and more, all with the Marriott Mobile App.

Get the App

Choose Your Tower. Get Up to \$300 at Atlantis.

Save with rewards, dine with celebrity chefs, play golf & more.

Book Now

Members Get It: Prepare for more benefits so you can stay like you.

Find a Hotel

Get to Know: JW Marriott®

See All >

Redeem - Hotel  
4% clks, 2% bks

JW Marriott Los Cabos Beach Resort & Spa

Settle in by the pool and soak up some beach views. Then, treat yourself to the ultimate relaxation at our Junior Spa.

JW Marriott Austin, Texas

Threat yourself to quiet luxury in the heart of an exciting city.

JW Marriott Venice Resort & Spa

Kick back on your own private island with dramatic city views.

## Benefits

Your Account: Get the Lowest Rate Every Time

Hotel Openings  
4% clks, 2% bks

AC Hotel Atlanta Buckhead at Phipps Plaza

Unwind in view appreciation after a day of premier shopping at Lenox Square.

Visit Atlanta

Renaissance® New York Midtown Hotel

See the Big Apple from the largest rooftop deck in the city.

See New York

The Canby, Autograph Collection®

Safely your stays for both rest and excitement in Phoenix.

Go to Phoenix

City Scene  
3% clks, 1% bks

Get Away to Hill Country, [FNAME]

Experience the unique culture, natural beauty and deep history of this Texas town.

See San Antonio

See: The Alamo

Eat: Tex-Mex

Do: River Walk

JW Marriott San Antonio Hill Country

Find your spirit at the Lantana Spa, go for a swim in the outdoor-only infinity pool or float along the lazy river.

Save 20% with eBreaks®

eBreaks  
9% clks, 5% bks

You Love

Make 20% in eBreaks

# TSAT Offers overview and MoM trends

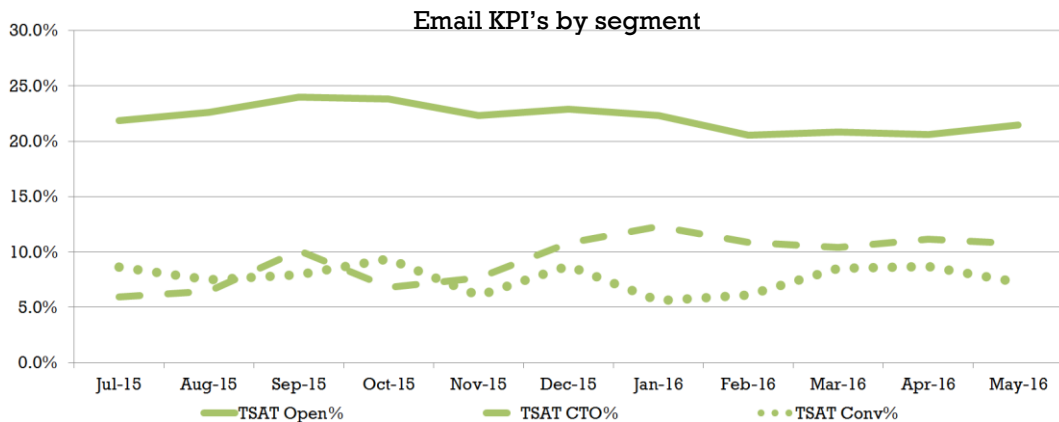
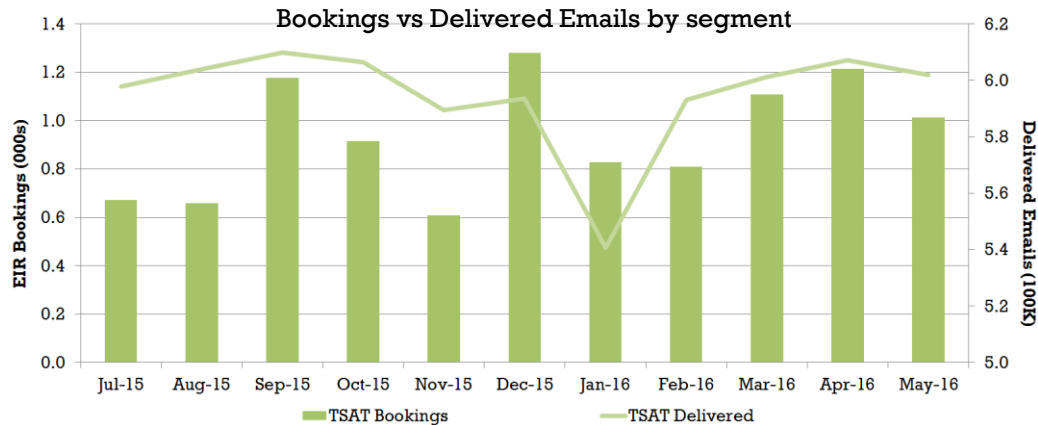
## Observations

### Overall

Open% for both segments was the 2nd highest in 2016, still below 2015 average

MoM bookings for both segments fell due to decreases in Conv%

Both segments featured the Summer Promo offer & sweepstakes, which did not appear to create the same click engagement as April's Hawaii/Hilton Head sweepstakes



# May TSAT Offers

May Offers	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
TSAT	602.0 K	1.0 K	\$376.2 K	21.5%	10.8%	7.3%	1.7	0.1%

## Observations

Field Offers attracted over 50% of clicks since February

Getaways generated above average click share due to the Summer Promo offer & sweepstakes

- Summer Promo Sweepstakes had the highest Conv% in this section and accounted for 71.8% of section clicks

Though Experiences generated an average % of clicks, the section saw it's highest Conv% (5.5%)

- Southern Beach Destinations, Hawaii and Chicago generated the most click engagement over NYC & Las Vegas

eBreaks continued to attract clicks consistent with previous months, ~ 6%

## Offers

[FNAME's] June Travel Deals

# May '16 Core Hotel Specials-TSAT

Account Box

16% clks, 33% bks

Search

9% clks, 13% bks

Field Offers

50% clks, 36% bks

Get

Win 100,000  
Earn bonus  
sweepstakes  
summer

Enter to Win

Major Offer

9% clks, 10% bks

Go Island Hopping & Earn Double

Get sail and earn 6 points per dollar, up to 60,000 points

Book by June 2

Save \$250 on Your Flight to Atlantis

Get an instant airline credit to the Bahamas & find your ahhh at the Mandara Spa

See Paradise

Choose Your Next Escape

Minor Offer

7% clks, 4% bks

Escape to Waikiki Beach & Earn 5K Points

Vacation five or more nights on Hawaii's famous beach and earn 5,000 bonus points

Visit Hawaii

Southern Beach Resorts From \$149

Get your toes in the sand from Myrtle Beach, SC to Fort Myers Beach, FL

Book the Beach

Book Early & Save 15% in NYC

Treat yourself to a long weekend in the Big Apple and see Times Square this June

Explore Chicago From \$119

See the famous bean, roach on deep-dish pizza & save big at downtown hotels

Save Up to 30% in Las Vegas

Double down with 20% off 2 nights or up the ante with 30% off 3 nights. Jackpot!

eBreaks

7% clks, 5% bks

92



# TSAT Destinations overview and MoM trends

## Observations

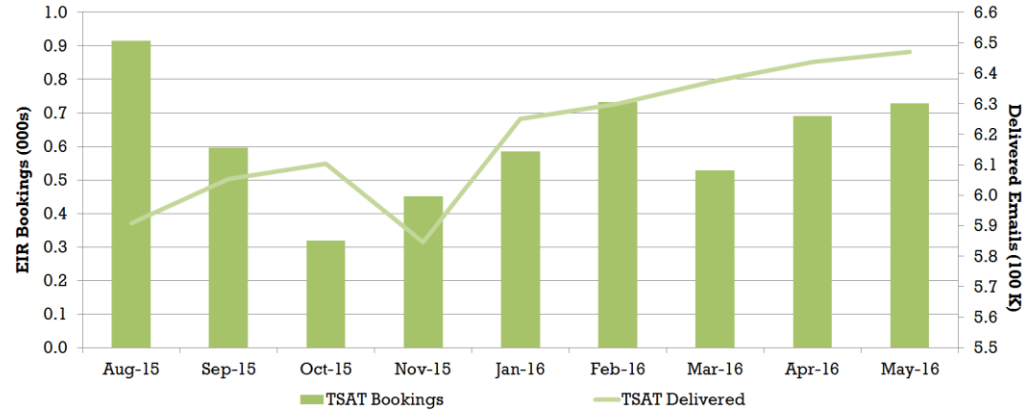
**Template continued to evolve as May Destinations focused on three destinations as long-weekend travel inspiration**

## TSAT

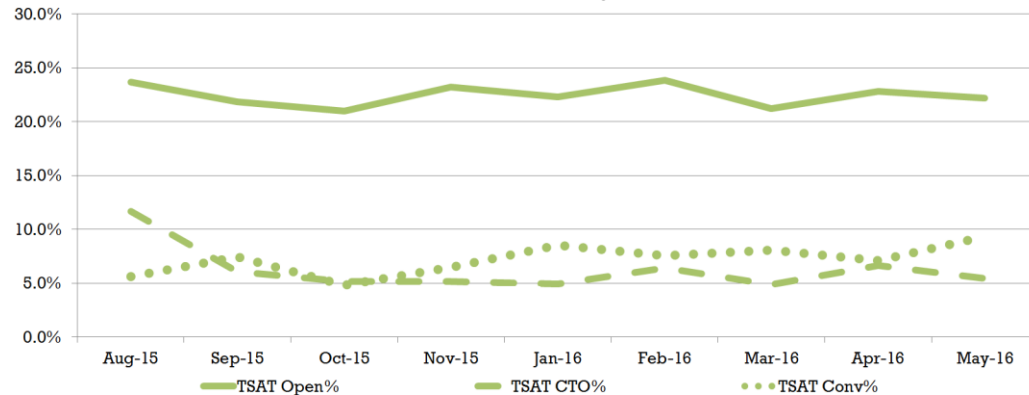
- Booking/Delivered was slightly above to-date average in May
- Conv% was the highest since PO launch at 9.3%

Subject line testing centered around Memorial Day long weekend travel inspiration

Bookings vs Delivered Emails by segment



Email KPI's by segment



# May TSAT Destinations

**TSAT**  
Where to Spend Your Next  
3-Day Weekend

May Destinations	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
TSAT	647.0 K	729	\$272.0 K	22.2%	5.4%	9.3%	1.1	0.2%

## Observations

The majority (37%) of clicks went to the 3 featured destinations

Nashville content generated most Top Offer clicks for this section for TSAT's; 51.7% of Top Offer clicks

The middle section featured Food-centric content and did not attract clicks like last month's TSA-Precheck content

Domestic offers continue to resonate with TSAT, as National Parks and Myrtle Beach accounted for 80.2% of Bottom section clicks

**Account Box**  
33% clks, 66% bks

**Search**  
9% clks, 14% bks

**NASHVILLE**

Spend Three Days in Music City

Day 1 | Eat "Nashville" at Brunch & Live: Go backstage at the Grand Ole Opry

Day 2 | Try local at Brunch at Arnold's. Tour the Johnny Cash Museum

Day 3 | Eat local at Hoot. Listen to live music on Honky-Tone Highway

[Go to Nashville](#)

Stay Here: Renaissance® Nashville

**Top Offer**  
37% clks, 12% bks

**BARCELONA**

Be Ahhhmazed by Barcelona

Day 1 | Sip with one bottle at Brunch. Visit the Church of the Sacred Family

Day 2 | Order tapas at El Komentari. See soccer legends at Camp Nou

Day 3 | Treat to 12 courses at L'Orme. Visit Sagrada Família

[Explore to Spain](#)

Stay Here: Cotton House Hotel, Autograph Collection®

**COMING MAY 24 - SWEEPS - BONUS POINTS**  
Earn bonus points plus a chance to win our summer sweepstakes

**FOODIES**

3 Summer Festivals for Foodies

Meet the chefs who are worth traveling for

[Trip Planner: Where to Book Now](#)

**Bottom Offer**  
8% clks, 3% bks

# May '16 Core Destinations-TSAT


## Destinations

Where to Spend Your Next 3-Day Weekend

**Account Box**  
27% clks, 73% bks

**Search**  
8% clks, 8% bks

Popular Long Weekend Escapes



### NASHVILLE

**Nashville: Music Marathon**


**Day 1** | Tour the Grand Ole Opry. Order "bonobos" at Beal's Love.

**Day 2** | Visit the Johnny Cash Museum. Meet out at Arnold's Country Kitchen.

**Day 3** | See live music on Lower Broadway. Eat local at Husk.

[See Weekend Guide](#)

**Stay Here:** Renaissance® Nashville



### SANTA MONICA

**Santa Monica: Beach Bonanza**


**Day 1** | Shop Third Street Promenade. Gorge on pancakes at Cora's Coffee Shoppe.

**Day 2** | Ride the Pacific Park coasters. Get a sub at Bay Cities Italian Deli.

**Day 3** | Watch sunset on the beach. Fine-dine at Milrose.

[See Weekend Guide](#)

**Stay Here:** JW Marriott® Santa Monica Le Meridien



### BARCELONA

**Barcelona: Catalan Culture**

**Day 1** | Gaze at the Sagrada Família. Sip café con leche at Bracall.


**Day 2** | See soccer legends at Camp Nou. Eat sardines at El Xoriguillo Escorbà.

**Day 3** | Walk in colorful Park Güell. Taste 12 courses at L'Uma.

[See Weekend Guide](#)


**Stay Here:** Cotton House Hotel, Autograph Collection®


**BONUS POINTS + OUR LOWEST RATES**  
Coming May 24. Earn bonus points for a long weekend getaway.




### 3 Summer Festivals for Foodies

Get your eat (and drink) on at these annual celebrations of all things food.

**Middle Offer**  
11% clks, 3% bks  
NOLA Food Festival  
May 20th - 22nd

**Bottom Offer**  
8% clks, 0% bks  
Go South National Parks  
July 9th - 12th

**Bottom Offer**  
8% clks, 0% bks  
Go Lateral Vienna, Austria  
August 12th - 14th

[Discover chefs worth traveling for](#)

[Trip Planner: Where to Book Now](#)



WHPH

# WHPH Benefits overview and MoM trends

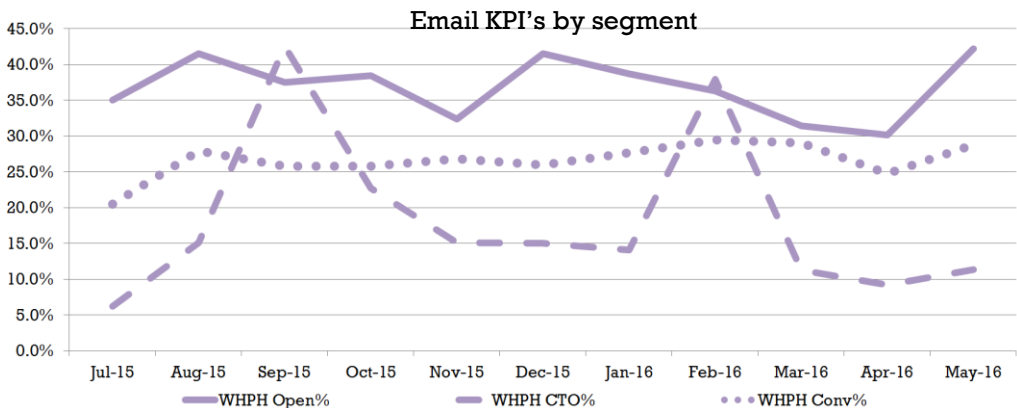
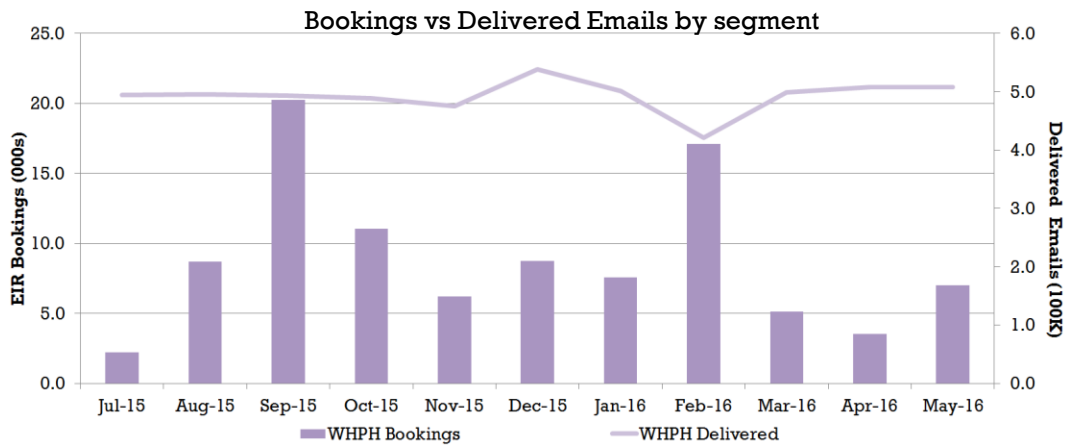
## Observations

### Overall

- Open% was an all time high (35%) with WHPH generating the highest; campaign Conv% was also above average, especially for not promoting MegaBonus

### WHPH

- Highest Open% all-time
- Your Account: Work Your New Member Rate
- CTO% was down 40.2% from to-date average
- 3<sup>rd</sup> highest Conv% since PO launch



# May WHPH Benefits

May Benefits	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
WHPH	507.8 K	7.0 K	\$2.7 M	42.2%	11.3%	28.8%	13.8	0.1%

## Observations

Top Offer featuring Member Rates experienced 3<sup>rd</sup> lowest % of clicks (18%) for this section all-time

- 2<sup>nd</sup> highest Conv% (29.3%) since PO launch

Rewards section generated the largest share of clicks to date (165.2% above 2016 avg), and 3<sup>rd</sup> highest Conv%(23%); top click-generating content:

- Section Header = 29.1% of Rewards Clicks; 19.8% Conv%
- Milestone = 22.9% of Rewards Clicks; 35.1% Conv%
  - 50% bonus stays to Platinum = 9.7% of Rewards Clicks; 44.7% Conv%
- JW @ Los Cabos redemption = 14.6% of Rewards Clicks; 20.1% Conv%
- Venice = 11.4% of Rewards Clicks; 17.2% Conv%

Hotel Openings had a 54.7% higher % of clicks than to-date average

- NYC Renaissance = 43.8% of section clicks
- Atlanta AC = 25.8% of section clicks
- Camby Autograph = 23.0% of section clicks

## Benefits

Your Account: Work Your New Member Rates

The screenshot displays the Marriott Rewards website interface. At the top, it says 'Get to Know: JW Marriott' and 'Explore Your Passions, [FNAME]'. Below this, there's a section for 'Your Account: Work Your New Member Rates'. The main content area features several promotional boxes: 'Account Box' (24% clicks, 26% bookings), 'Search' (6% clicks, 5% bookings), 'Top Offer' (18% clicks, 21% bookings), 'Top Offer 2' (1% clicks, 1% bookings), 'Rewards' (30% clicks, 30% bookings), and 'Upgrade at Atlantis, Get Up to a \$300 Resort Credit'. At the bottom, there's a section for 'Members Get It: Prepare for more benefits so you can stay like you.' and a search bar for 'Find A Hotel'.

This screenshot shows another part of the Marriott Rewards website. It features a 'Redeem - Hotel' section with a 14% click and 11% booking rate, and a 'Redeem - Prod' section with a 2% click and 3% booking rate. Below these, there's a 'Hotel Openings' section with a 4% click and 3% booking rate, highlighting the 'AC Hotel Atlanta Buckhead at Phipps Plaza'. The bottom of the page shows 'Renaissance® New York Midtown Hotel' and 'The Camby, Autograph Collection®'.

# WHPH Offers overview and MoM trends

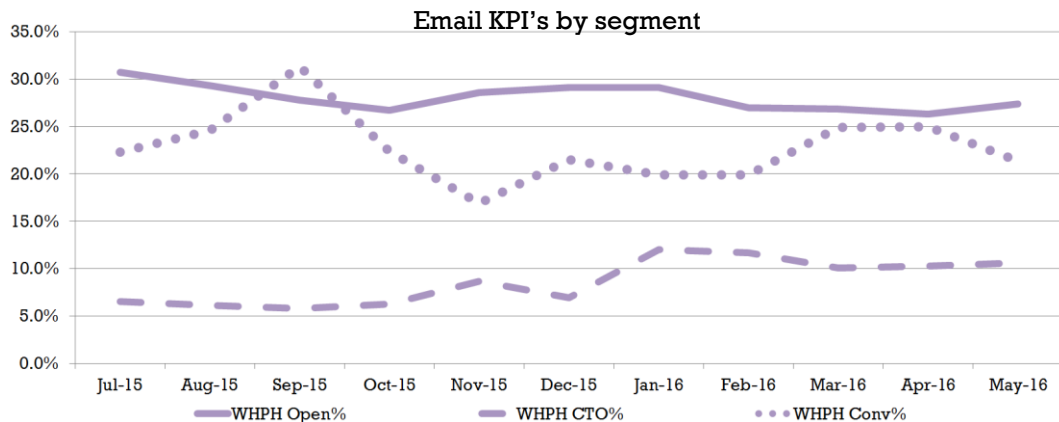
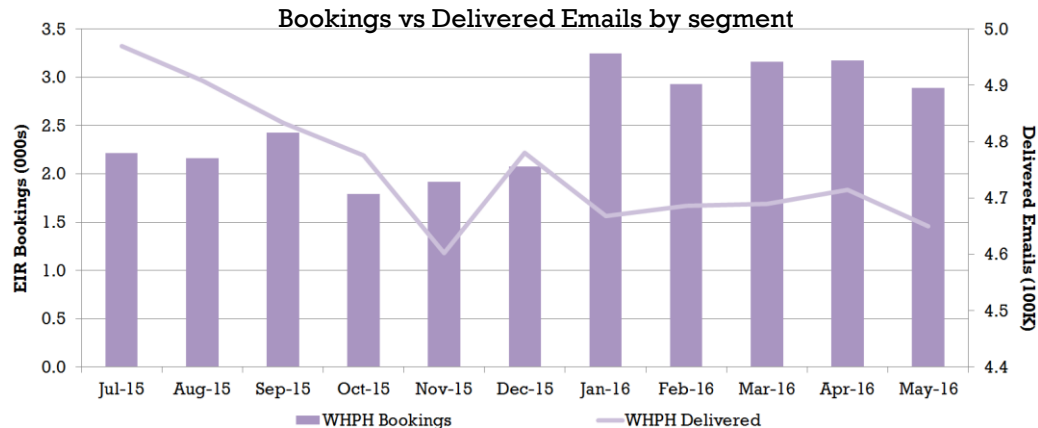
## Observations

### Overall

Open% for both segments was the 2nd highest in 2016, still below 2015 average

MoM bookings for both segments fell due to decreases in Conv%

Both segments featured the Summer Promo offer & sweepstakes, which did not appear to create the same click engagement as April's Hawaii/Hilton Head sweepstakes



# May WHPH Offers

May Offers	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
WHPH	465.0 K	2.9 K	\$1.0 M	27.4%	10.6%	21.4%	6.2	0.0%

## Observations

Field Offers generated the highest click share YTD but also generated a below average Conv% compared YTD

Getaways generated above average click share due to the Summer Promo offer & sweepstakes

Experiences featured Beach & City destinations but did not appear to attract more engagement than previous month's offer categories

- City destinations generated the most clicks, Chicago, NYC & Las Vegas over Hawaii and Southern Beach Destinations

## Offers

### [FNAME's] June Travel Deals

**Account Box**  
17% clks, 20% bks

**Search**  
6% clks, 6% bks

**Field Offers**  
58% clks, 54% bks

The screenshot shows a travel deals page with a header, a search bar, and a grid of travel offers. The offers include subheadlines and body copy, with a 'Find A Hotel' button at the bottom.

**Major Offer**  
14% clks, 15% bks

**Minor Offer**  
5% clks, 4% bks

The screenshot shows a travel deals page with a header, a search bar, and a grid of travel offers. The offers include subheadlines and body copy, with a 'Find A Hotel' button at the bottom.



# May '16 Core Hotel Specials-WHPH

Account Box

17% clks, 22% bks

Search

6% clks, 5% bks

Field Offers

52% clks, 49% bks

Get

Win 1000

Earn bonus

sweepstakes

summer.

Enter to Win

Major Offer

13% clks, 11% bks

Go Island Hopping & Earn Double

Set sail and earn 6 points per dollar, up to 60,000 points.

Book by June 2

Save \$250 on Your Flight to Atlantis

Get an instant airfare credit to the Bahamas & find your ahn at the Mandara Spa.

See Paradise

Choose Your Next Escape

Minor Offer

6% clks, 5% bks

Escape to Waikiki Beach & Earn 5K Points

Vacation five or more nights on Hawaii's famous beach and earn 5,000 bonus points.

Visit Hawaii

Southern Beach Resorts From \$149

Get your toes in the sand from Myrtle Beach, SC to Ponte Vedra Beach, FL.

Book the Beach

Book Early & Save 15% in NYC

Treat yourself to a long weekend in the Big Apple and see Times Square this June.

Explore Chicago From \$119

See the famous bean, moosh on deep-dish pizza & save big at downtown hotels.

Save Up to 30% in Las Vegas

Double down with 20% off 2 nights or up the ante with 30% off 3 nights. Jackpot!

eBreaks

6% clks, 7% bks

are Deals

breaks®

great

across North America

101

# WHPH Destinations overview and MoM trends

## Observations

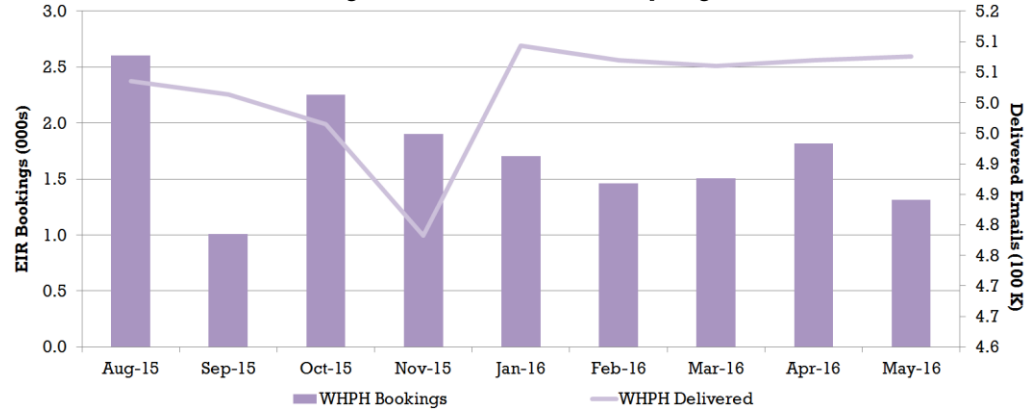
**Template continued to evolve as May Destinations focused on three destinations as long-weekend travel inspiration**

## WHPH

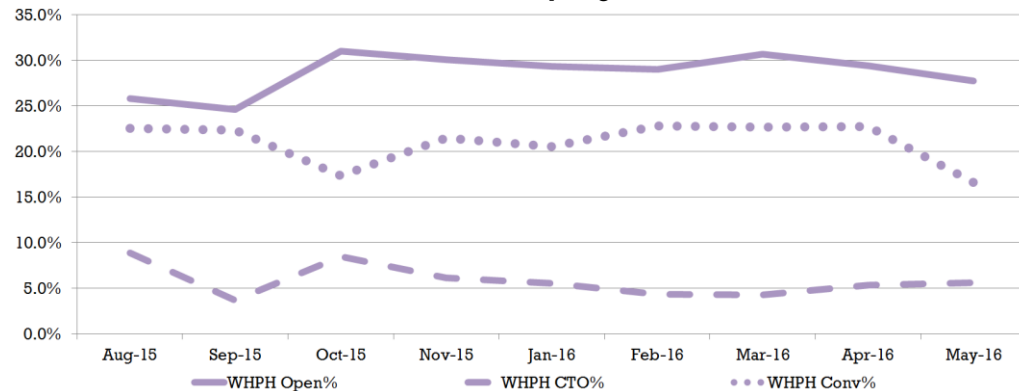
- Booking/Delivered was the 2<sup>nd</sup> lowest due to lowest Conv% since PO launch
- Conv% decreased across all sections

Subject line testing centered around Memorial Day long weekend travel inspiration

Bookings vs Delivered Emails by segment



Email KPI's by segment



# May WHPH Destinations

**WHPH**  
3 Days in Nashville, Santa  
Monica or Barcelona

May Destinations	Delivered	EIR Bookings	EIR Revenue	Open%	CTO%	Conv%	Bk/Del (K)	Unsub%
WHPH	507.5 K	1.3 K	\$500.1 K	27.7%	5.6%	16.6%	2.6	0.1%

## Observations

The majority of clicks (62%) went to the 3 featured destinations

Nashville content generated most Top Offer clicks for this section for WHPH; 49.0% of Top Offer clicks

The middle section featured Food-centric content and did not attract clicks like last month's TSA-Precheck content

**Account Box**  
22% cllks, 39% bks

**Search**  
4% cllks, 4% bks



**NASHVILLE**

Show Nashville Who's Boss

Day 1: "The Bosses" at Grand Lane. Hear the Grand Old Opry, 100+ clubs.

Day 2: Order food & drink at Nashville's Country Kitchen. Shop for merch.

Day 3: Eat/drink at Meade. Show your dance car in Music City.

[Book Music City](#)

Stay Here: Union Station Hotel, Autograph Collection®

**Top Offer**  
61% cllks, 48% bks

Take Your Weekend by The Pier

Day 1: Dine at Midtown. Go dancing at Circle Bar.

Day 2: Order "The Goodfellow" sub at Day Cakes Deli. Shop Santa Monica Plaza.

Day 3: Have an afternoon at County Center Shopping. Fly over a suspension at The Pier.

[See Santa Monica](#)

Stay Here: on Marriott® Santa Monica Le Meridien



**BARCELONA**

Barcelona Will Blow Your Mind.

Day 1: Top catch our fishes at Barcelo. Explore the Picasso museum.

Day 2: Enjoy seafood at El Marquillo's Cantina. See sunset reports at Camp Nou.

Day 3: Taste 12 courses at Once. Party the night away in La Barceloneta.

[Go to Spain](#)

Stay Here: Renaissance® Barcelona

**COMING MAY 24: SWEEPS + BONUS POINTS**

Earn bonus points, plus a chance to win our sweepstake prize!

3 Summer Festivals for Foodies

**Middle Offer**  
8% cllks, 6% bks

Meet the chefs who are worth traveling for

**Bottom Offer**  
4% cllks, 3% bks

# May '16 Core Destinations-WHPH

## Destinations

3 Days in Nashville, Santa Monica or Barcelona


Account Box

26% ciks, 40% bks

Search

4% ciks, 10% bks

Popular Long Weekend Escapes



### NASHVILLE


Nashville: Music Marathon


Day 1 | Tour the Grand Ole Opry. Order "boners" at Becca's Love.

Day 2 | Visit the Johnny Cash Museum. Meet out at Arnold's Country Kitchen.

Day 3 | See live music on Lower Broadway. Eat local at Husk.

[See Weekend Guide](#)

 **Stay Here:** Renaissance Nashville



### SANTA MONICA


Santa Monica: Beach Bonanza


Day 1 | Shop Third Street Promenade. Gorge on pancakes at Cora's Coffee Shoppe.

Day 2 | Ride the Pacific Park coasters. Get a sub at Bay Cities Italian Deli.

Day 3 | Watch sunset on the beach. Fine-dine at Milrose.

[See Weekend Guide](#)

 **Stay Here:** JW Marriott Santa Monica Le Meridien



### BARCELONA


Barcelona: Catalan Culture

Day 1 | Gaze at the Sagrada Família. Sip café con leche at Bracale.

Day 2 | See soccer legends at Camp Nou. Eat sardines at El Xorigallo Escorbà.

Day 3 | Walk in colorful Park Güell. Taste 12 courses at Lluís.

[See Weekend Guide](#)


 **Stay Here:** Clifton House Hotel, Autograph Collection

BONUS POINTS + OUR LOWEST RATES

Coming May 24. Earn bonus points for a long weekend getaway.

3 Summer Festivals for Foodies

Get your eat (and drink) on at these annual celebrations of all things food.



### Middle Offer

13% ciks, 11% bks


NOLA Food Festival  
May 28th - 29th

July 8th - 10th

August 12th - 14th

Discover chefs worth traveling for


Trip Planner: Where to Book Now



### Go Now!

Myrtle Beach, SC


Beat the summer crowds and treat your family to some beach time this month.



### Go Soon!

National Parks

Celebrate the Centennial on August 25 at parks like Arches in Utah.



### Go Later!

Vienna, Austria

Crave the Christmas treat and stop the holiday madness this November.

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