

December 21, 2007

Mr. Luis A. Mendez  
Director of Sales & Marketing  
La Concha, a Renaissance Hotel  
1077 Ashford Ave.  
San Juan, PR 00914

**Re: Unlimited Usage Rights**

Dear Luis:

The following provides unlimited usage rights to “La Concha, a Renaissance Hotel” for the following photographs produced by Cris Molina, DBA “The Photographers Gallery” during the photo shoot that took place from December 17 – 18, 2007 at “La Concha”.

For the above referenced photographs, Cris Molina and The Photographers Gallery conveys all advertising, sales and marketing usage rights in perpetuity. This means:

1. “La Concha, A Renaissance Resort” may use the photographs without providing photo credit in sales and marketing collateral such as brochures, advertising, and any other promotional material. La Concha, as a courtesy to Cris Molina and The Photographers Gallery, may, at its own discretion, provide photo credit to the photographer in editorial uses.

For further inquiries and/or clarification, please contact Cris Molina (202)270-2595 or via email at [cris@thephotographersgallery.net](mailto:cris@thephotographersgallery.net).

Sincerely,



Cris Molina  
Photographer